# Vital Signs Report

A Scorecard of Metro's

Key Performance Indicators (KPI)



**Chief Performance Officer** 

July 2010

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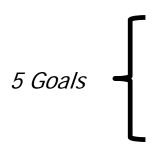
Between April 2010 and May 2010, Metro's average rail on-time-performance improved and three out of four Metro buses continued to adhere to route schedules. Although faced with increasing temperatures, bus fleet reliability stayed close to on target in May. Escalator and elevator availability declined in May in preparation for Metro to assume maintenance currently being done by a contractor. The transition is being done to improve accountability and performance over time. Prior to the shift, an assessment of the units needed to be completed, requiring some units to be taken out of service. In May, customer injuries decreased on Metro's bus routes and in Metro's rail facilities. Similar to last year, the number of worker's compensation claims increased in May. Overall crime rate increased in May, but fewer crimes occurred in Metro's parking lots and MTPD's targeted effort to reduce "snatches" resulted in notable success.

#### **Upcoming Performance Action Highlights:**

- Complete safety cultural assessment survey;
- Participate in safety training provided by the Transportation Safety Institute;
- Initiate a summer youth disturbance prevention campaign;
- Adjust train schedules and spacing to address crowded platforms;
- Increase communication with MetroAccess customers about using fixed route services;
- Take over maintenance of 55 escalators and 8 elevators from private contractor; and
- Progress report on external assessment of elevator and escalator maintenance programs.

#### **Strategic Framework Overview**

There are five strategic goals that provide a framework to quantify and measure how well Metro is performing. Each of the goals have underlying objectives intended to guide all employees in the execution of their duties. This report is a scorecard of key performance indicators tracking individual measures, ratios, rates and statistics.



Goals 1. <u>Create</u> a Safer Organization

- 2. Deliver Quality Service
- 3. <u>Use</u> Every Resource Wisely
- 4. Retain, Attract and Reward the Best and the Brightest
- 5. <u>Maintain</u> and <u>Enhance</u> Metro's Image

12 Objectives

Goal	Object	ive
1	1.1	Improve customer and employee safety and security ("prevention")
	1.2	<u>Strengthen</u> Metro's safety and security response ("reaction")
2	2.1	Improve service reliability
	2.2	<u>Increase</u> service and capacity to relieve overcrowding and meet future demand
	2.3	<u>Maximize</u> rider satisfaction through convenient, comfortable services and facilities that are in good condition and easy to navigate
	2.4	<u>Enhance</u> mobility by improving access to and linkages between transportation options
3	3.1	Manage resources efficiently
	3.2	Target investments that reduce cost or increase revenue
4	4.1	<u>Support</u> diverse workforce development through management training and provision of state of the art facilities, vehicles, systems and equipment
5	5.1	Enhance communication with customers, employees, Union leadership, Board, media and other stakeholders
	5.2	Promote the region's economy and livable communities
	5.3	<u>Use</u> natural resources efficiently and reduce environmental impacts

### **Metro Service Area**

Size	1,500 square miles		
Population	3.5 million		

### Fiscal Year 2009 Actual Ridership

Bus	134 million
Rail	223 million
MetroAccess	2 million
Total	359 million

### Fiscal Year 2011 Budget

Operating	\$1.5 billion
Capital	\$0.7 billion
Total	\$2.2 billion

### **Metrobus General Information**

Size	12,000 bus stops
Routes	320
Fiscal Year 2011 Operating Budget	\$538 million
Average Weekday Boardings	416,148 (May 2010)
Highest Ridership Route in 2009	30's – Pennsylvania Ave. (16,330 avg. wkdy ridership)
Metrobus Fare*	\$1.70 cash, \$1.50 SmarTrip®
Express Bus Fare*	\$3.85 cash, \$3.65 SmarTrip®
Bus Fleet**	1,482
Buses in Peak Service**	1,242
Bus Fleet by Type**	Compressed Natural Gas (459), Electric Hybrid (95), Clean Diesel (116) and All Other (812)
Average Fleet Age**	8.7 years
Bus Garages	9 – 3 in DC, 3 in MD and 3 in VA

<sup>\*</sup>As of June 27, 2010

<sup>\*\*</sup>As of June 2009

### **Metrorail General Information**

Fiscal Year 2011 Operating Budget	\$822 million
Average Weekday Passenger Trips	750,654 (May 2010)
Highest Ridership Day	Obama Inauguration on Jan. 20, 2009 (1.1 million)
Busiest Station in 2009	Union Station (34,465 average weekday boardings)
Regular fare (peak)***	Minimum - \$1.95; Maximum - \$5.00
Reduced fare (non-peak)***	Minimum - \$1.60; Maximum - \$2.75
1 <sup>st</sup> Segment Opening/Year	Farragut North-Rhode Island Avenue (1976)
Newest Stations/Year	Morgan Boulevard, New York Avenue, and Largo Town Center (2004)
Rail Cars in Revenue Service****	1,118
Rail Cars in Peak Service****	850
Rail Cars by Series****	1000 Series (288), 2000/3000 (362), 4000 (100), 5000 (184) and 6000 (184)
Lines	5 - Blue, Green, Orange, Red and Yellow
Station Escalators	588
Station Elevators	236
Longest Escalator	Wheaton station (230 feet)
Deepest Station	Forest Glen (21 stories / 196 feet)
Rail Yards	9 – 1 in DC, 6 in MD and 2 in VA

<sup>\*\*\*</sup>As of June 27, 2010; additional changes effective August 1.
\*\*\*\*As of April 2010

### **MetroAccess General Information**

Fiscal Year 2011 Operating Budget	\$104 million
Average Weekday Trips	8,914 (March 2010)
MetroAccess fare****	Within ADA core service area - \$3.00; Outside ADA core service area - \$2.00 to \$4.00 supplemental fare
Paratransit Vehicle Fleet	600
Average Fleet Age	3 years
Paratransit Garages	7 (1 in DC, 4 in MD and 2 in VA)
Contract Provider	MV Transportation

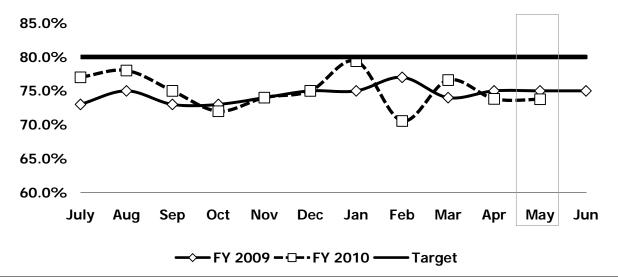
<sup>\*\*\*\*\*</sup> Service outside ADA core service area for grandfathered customers only as of June 27, 2010.

**Reason to Track:** This indicator illustrates how closely Metrobus adheres to published route schedules on a system-wide basis. Factors which affect On-Time Performance (OTP) are traffic congestion, inclement weather, scheduling, vehicle reliability, and operational behavior. Bus On-Time Performance is essential to delivering quality service to the customer.

#### Why Did Performance Change?

• Three out of every four buses adhered to the published schedule in May. May 2010 OTP (73.8%) remained approximately the same as April 2010, and is driven by early and late arrivals of 7.0% and 19.3%, respectively. The April and May decline is attributed to heavier traffic, construction, and special event detours – such as the Cherry Blossom Festival - with the most affected routes in the downtown corridors. These conditions are typical during the summer months.

### **Bus On-Time Performance**



#### **Actions to Improve Performance**

- Implementing actions to ensure on-time pullout from garages and on-time starting of a trip. This includes monitoring the pull out reports of the bus operators to identify deficient trends and patterns.
- Bus Operations Control Center, responsible for monitoring bus locations and Service Operations Managers, will continue to coordinate efforts to reduce bus bunching and the impact of detours.

<u>Conclusion</u>: Metro continues to strive for a level of success in this area. OTP continues to trend in line with the prior year activity.

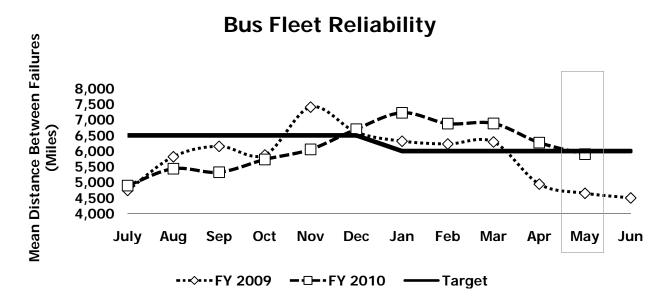
# **KPI:** Bus Fleet Reliability (Mean Distance Between Failures)

#### **Objective 2.1 Improve Service Reliability**

**Reason to Track:** One source of reliability problems are vehicle breakdowns that cause buses to go out of service. This key performance indicator communicates service reliability and is used to monitor trends in vehicle breakdowns and to plan corrective actions. Factors that influence bus fleet reliability are the quality of a maintenance program, vehicle age, original vehicle quality, and road conditions. For this measure higher miles are better, meaning that the vehicle goes farther without breaking down.

#### Why Did Performance Change?

• Bus fleet reliability is virtually on target, although the reliability decreased from the prior month by 368 miles or 5.9%. This slight drop from the prior month is in response to increased temperatures. Electric components tend to be more vulnerable during the summer months. This pattern is consistent with Metro's historical reliability pattern and industry trends.



#### **Actions to Improve Performance**

- Bus maintenance staff is proactively preparing for the challenges of the summer months. Metro begins in March to prepare for anticipated part failures attributable to the summer heat.
- Maintenance will be consistently performed on schedule. See Customer Service, Operations and Safety Committee Meeting April 8, 2010, Action Item D: Bus Fleet Maintenance Comparisons.

<u>Conclusion</u>: Bus reliability outperformed the previous fiscal year for five consecutive months, as a result of the rollout of 203 new buses. May's MDBF performance differs slightly from the Fiscal Year 2010 monthly average of 6,118 miles by less than 216 miles. Metro's buses run approximately 144,720 miles during a weekday. The stress levels of the summer heat tend to normalize in late August.

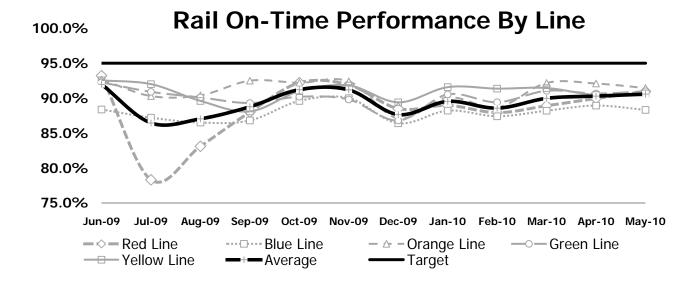
<sup>&</sup>lt;sup>1</sup> The MDBF target decreased from 6,500 to 6,000 to address the delayed delivery of new buses due to acceptance testing taking longer than expected; the target will be re-evaluated at the end of 2010.

#### KPI: Rail On-Time Performance by Line Objective 2.1 Improve Service Reliability

**Reason to Track:** On-Time Performance measures the adherence to weekday headways, the time between trains. Factors that can affect on-time performance include track conditions resulting in speed restrictions, the number of passengers accessing the system at once, dwell time at stations, equipment failures and delays such as sick passengers or offloads. On-time performance, along with other measures, is a component of customer satisfaction.

#### Why Did Performance Change?

- Average on-time performance continues to improve.
- Performance on the Red Line, Metro's oldest line, continued to benefit from completed and on-going track maintenance work.
- All lines continue to operate in manual mode, which reduces the maximum achievable on-time performance.
- Daily availability of trains is made more complex with 1000 Series cars used only in the middle of trains. 1000
   Series cars comprise 26% of Metro's rail car fleet.



#### **Actions to Improve Performance**

- Evaluate and adjust train schedule and spacing to address crowded platforms during peak periods. For example, a Red Line schedule change will be implemented in July 2010 to better maintain scheduled headways.
- Replacement of the 1000 Series railcars is underway (vehicle delivery starts in FY 2013). See Board of Directors Meeting May 27, 2010, Action Item 12: Approval to Award Contract for 7000 Series Railcar Purchase.

<u>Conclusion</u>: System-wide Metrorail on-time performance continues to improve from a low in December 2009. Maintenance of the rail system will continue to be needed to ensure safe and reliable service for Metrorail customers.

**KPI:** MetroAccess On-Time Performance

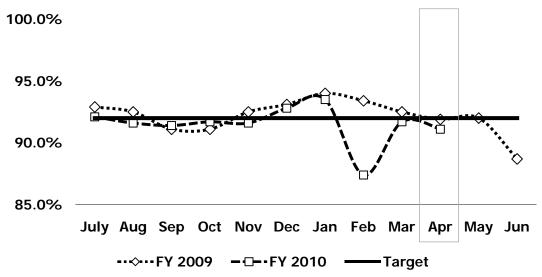
Objective 2.1 Improve Service Reliability

**Reason to Track:** On-time performance (OTP) is a critical measure of MetroAccess service reliability and customer expectations. Adhering to the customer's scheduled pick-up window is comparable to Metrobus adhering to scheduled timetables. Factors which affect on-time performance are traffic congestion, inclement weather, scheduling, vehicle reliability and operational behavior. MetroAccess on-time performance is essential to delivering quality service to customers.

#### Why Did Performance Change?

• On-time performance has been holding relatively steady around 92% with the exception of February, where the snow significantly impacted service delivery on secondary roads. An additional impact to OTP is rapidly growing ridership (20% annually).

### **MetroAccess On-Time Performance**



#### **Actions to Improve Performance**

- Dispatchers are receiving refresher training on policies and procedures and have been provided new technological tools that allow for enhanced monitoring of projected late trips.
- Process to streamline dispatch procedures at the division level is underway to facilitate faster pull-out for vehicles.

**Conclusion**: MetroAccess delivered 91.1% of trips on-time for April 2010, nearing its target of 92.0%. MetroAccess on-time performance shows consistent delivery of service within customer expectations.

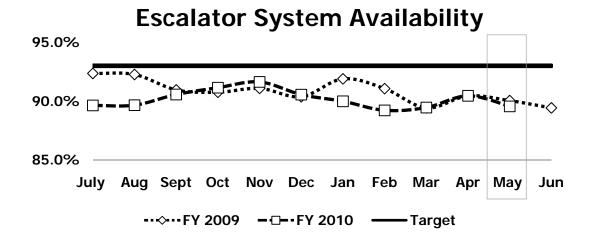
#### **KPI:** Escalator System Availability

#### **Objective 2.1 Improve Service Reliability**

**Reason to Track:** Riders access Metrorail stations via escalators to the train platform. An out-of-service escalator requires walking up or down a stopped escalator, which can add to the rider's total travel time and may make stations inaccessible to some customers. Escalator availability is a key component of customer satisfaction with Metrorail service.

#### Why Did Performance Change?

- Condition assessments were conducted in May on Schindler-maintained units located at Dupont Circle, Farragut North and Metro Center stations. Fourteen of the 55 units were taken out of service for maintenance in preparation for July 1<sup>st</sup> transition to Metro maintaining these units.
- The outside assessment of escalator/elevator maintenance processes and work order tracking technology is underway. Consultant activities thus far include interviewing staff, examining work orders, monitoring data and visiting two of the stations that will be audited (Woodley Park and Bethesda).



#### **Actions to Improve Performance**

- On July 1<sup>st</sup>, Metro will take over maintenance of 55 Schindler escalators (9% of escalators in system). Over time, Metro's maintenance of these escalators will improve performance. In the short term, Metro anticipates service availability will be impacted as Metro transitions to maintaining these additional units.
- Rapid response maintenance teams will begin in July to focus on repairs to units with reliability concerns and units that are heavily used.
- Five maintenance employees recently received certification as master technicians. These employees will focus on conducting maintenance inspections that proactively identify maintenance issues, reducing instances of units going out of service unexpectedly.
- Complement maintenance activities with an audit program that focuses on quality of work and retraining as needed in order to reduce re-work and improve system availability.

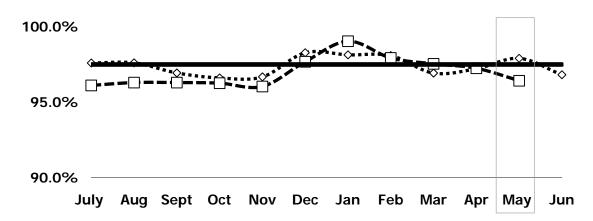
<u>Conclusion</u>: Metrorail escalators were available for 315,934 hours in May (equivalent to an average of 527 out of 588 escalators in operation systemwide). This represents a slight dip from April when an average of 528 units were available.

**Reason to Track**: Metrorail elevators provide an accessible path of travel for persons with disabilities, seniors, customers with strollers, travelers carrying luggage and other riders. When an elevator is out of service, Metro is required to provide alternative services, which may include a bus bridge to another station.

#### Why Did Performance Change?

- Elevators available in May averaged 267 units, compared with 269 in April (out of 277 escalators systemwide).
- Elevator car door problems notably contributed to reduced system availability. This is most common with street-level elevators, as pebbles and other debris are tracked from the street and become caught in the door tracks.
- The outside assessment of escalator/elevator maintenance processes and work order tracking technology is underway. Consultant activities thus far include interviewing staff, examining work orders, monitoring data and visiting two of the stations that will be audited (Woodley Park and Bethesda).

### **Elevator System Availability**



#### **Actions to Improve Performance**

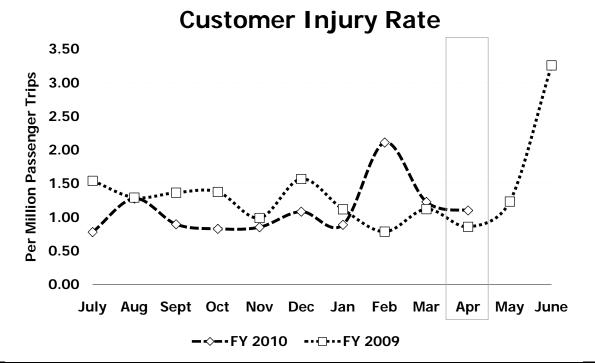
- On July 1<sup>st</sup>, Metro will begin maintaining 8 elevators currently maintained by Schindler (3% of elevators in system).
- Due to the small number of elevator units being transitioned to Metro maintenance, no significant impacts are anticipated to elevator system availability.

<u>Conclusion</u>: Metrorail elevators were available for 159,928 hours in May (equivalent to an average of 267 out of 277 elevators in operation systemwide). This is a reduction of 2 units from April when 269 elevators were available.

**Reason to Track**: Customer safety is the highest priority for Metro and a key measure of quality service. Customers expect a safe and reliable ride each day. The customer injury rate is an indicator of how well the service is meeting this safety objective.

#### Why Did Performance Change?

- The customer injury rate improved slightly from March to April and on average remains lower than in fiscal year 2009.
- For fiscal year 2010, Metrorail continues to average less than one injury for every 7 million passenger trips made each month. Metrobus has averaged one injury for every 1 million passenger trips, year to date. Including facilities injuries, the total rate of injury is slightly more at 1.1 injuries per million passenger trips. Rail facility customer safety continued to show normal trends.



#### **Actions to Improve Performance**

- Metro is participating in safety training provided by the Transportation Safety Institute and funded by the Federal Transit Administration. The training covers areas agency-wide that will improve operating safety and safety for customers.
- Metro continues to encourage customer awareness of personal safety through public address messages systemwide.

<u>Conclusion</u>: Metro continues to work every day to improve safety for customers. Rail and bus transit continue to be two of the safest modes of transportation in the Washington region.

Due to contractor reporting cycle, April data revised. Preliminary data were presented in the June 2010 Vital Signs Report.

MetroAccess Passenger Injury Rate KPI: (Per 100,000 Passengers)

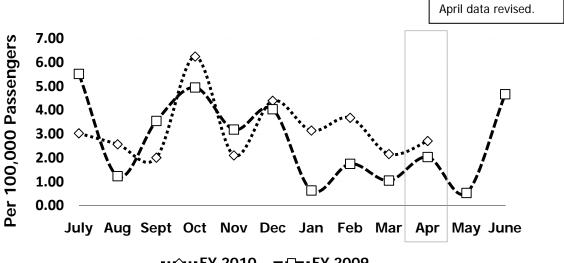
Objective 1.1 Improve Customer and **Employee Safety and Security** 

Reason to Track: Safely transporting passengers is the highest priority for Metro. MetroAccess transports customers with disabilities who require the most assistance of all of Metro's riders.

#### Why Did Performance Change?

April 2010 shows a slight increase in the rate of injuries to passengers from the prior month, but still below the average for the fiscal year. MetroAccess continues to maintain a strong safety record in assisting passengers.

### MetroAccess Passenger Injury Rate



#### ---\$---FY 2010 ---FY 2009

#### **Actions to Improve Performance**

- MetroAccess operators will receive refresher training on passenger assistance and securement. 66% of April 2010 injuries relate to passenger assistance.
- Launch a customer safety awareness campaign and education initiative with the participation of the Accessibility Advisory Committee. The importance of accepting assistance in boarding and alighting vehicles and following safety related customer policies and guidance will be emphasized.
- All MetroAccess Road Supervisors will collectively complete a minimum of 400 Safety Conversations per week.

Conclusion: MetroAccess will continue to improve its overall passenger safety performance through greater service monitoring, employee training, and customer education and awareness.

Apr

FY 2010

May

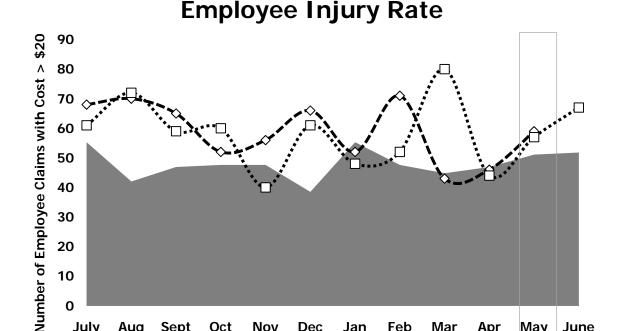
----FY 2009

June

**Reason to Track:** Worker's compensation claims are a key indicator of how safe employees are in the workplace. This measure captures all of the types of claims filed where there is a cost of more than \$20.

#### Why Did Performance Change?

- Number of claims decreased from April to May in Rail Transportation, Track and Structures System Maintenance, and Metro Transit Police Department, which had zero claims.
- Bus Transportation claims increased in May, however the year-to-date claims are below the base year of 2007.



Dec

#### **Actions to Improve Performance**

July

Aug

- Test "work zone" approach to address on-track safety for track inspectors working during operating hours.
- Increase safety conversation compliance to meet 80% target.

Sept

Oct

Target 30% Reduction from 2007

Launch Safety Management System (SMS), a new way of reporting, tracking and analyzing incidents. Deployment and training will begin with Metrobus.

Nov

Conclusion: Metro is working on improving workplace safety as a top priority. Progress is being made through improved communications, updated rules and procedures, and increased safety training. Employee injuries on the job are the primary measure of success of these activities.

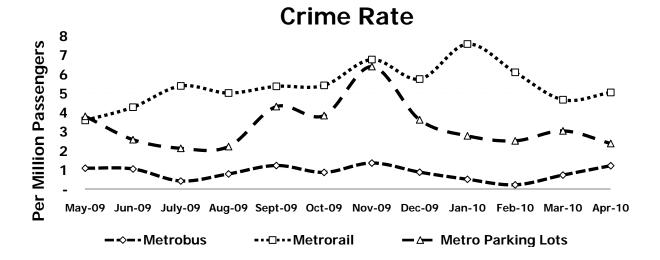
#### **KPI:** Crime Rate (Per Million Passengers)

# Objective 1.2 Strengthen Metro's Safety and Security Response

<u>Reason to Track</u>: This measure provides an indication of the perception of safety and security customers experience when traveling the Metro system. Increases or decreases in crime statistics can have a direct effect on whether customers feel safe in the system.

#### Why Did Performance Change?

- The Metro parking lot crime rate decreased from March to April, attributable to a decrease in larcenies committed in parking lots (stolen auto parts and/or property from unoccupied vehicles). Compared with the same month in 2009, total crimes in parking lots were reduced by half (April 2009 104 events, April 2010 51 events). This is a result of joint efforts with local jurisdictions to focus attention on crime hot spots.
- Although the overall crime rate increased for Metrobus and Metrorail, MTPD's targeted efforts to reduce robberies classified as "snatches" (theft of property such as cell phones, iPods, cameras, etc.) resulted in a notable decrease: in March, snatches accounted for 62% of all robberies, while in April only 44% of the robberies were classified as snatch cases. Efforts included an education campaign coordinated with Metro's Marketing department to inform riders about how to protect themselves and their property, including an ad on buses, trains and in stations, an online video to demonstrate how snatches occur, and other crime prevention efforts.



#### Actions to Improve Performance

- Continued deployment of plain clothes crime suppression teams in an effort to combat robberies.
- Uniform police presence in the Metro system will increase by requiring MTPD administration officials to devote one day a week to patrol duties.
- Initiate summer youth disturbance prevention campaign.

<u>Conclusion</u>: The MTPD continues to meet the challenge of decreasing robberies in the Metro system by utilizing deployment resources and strategies from various units within MTPD. In April, the Metrorail crime rate of 5.06 crimes per million passengers is better than the average for the last twelve months (5.43 crimes/million passengers). Significant outreach and partnering activities have been developed throughout Metro to keep the system safe.

#### **KPI:** Arrests, Citations and Summonses

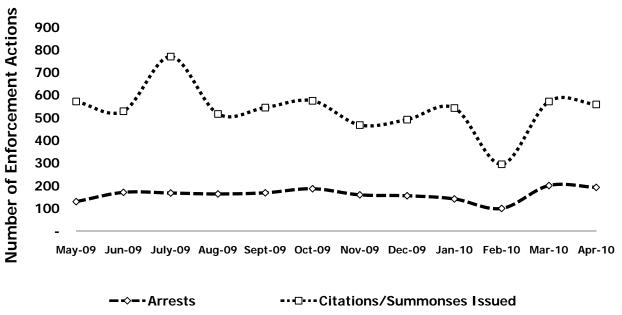
# Objective 1.2 Strengthen Metro's Safety and Security Response

**Reason to Track**: This measure reflects actions by the Metro Transit Police Department (MTPD) to keep the Metro system safe. This includes arrests of individuals breaking the law within the Metro system and citations/summonses issued by MTPD officers. Examples of citations/summonses include fare evasion and public conduct violations.

#### Why Did Performance Change?

- MTPD arrests, summonses and citations in April were similar with March, with enforcement actions remaining relatively stable during the last twelve months.
- Thus far in Fiscal Year 2010, 1,941 arrests have been made compared 1,833 during the same period in Fiscal Year 2009. Citations/summonses are also higher, with a total 6,437 Fiscal Year to date compared with 6,117 for the same period in Fiscal Year 2009.

### **Arrests, Citations and Summonses**



#### Actions to Improve Performance

- MTPD is working on an immediate plan to address youth disturbances in the Metro system. Metro typically
  experiences an increase in youth related criminal activity when schools close for the summer.
- Deployment of Transit Anti-Crime teams to address increased ridership resulting from growing attendance at Washington Nationals baseball games.

<u>Conclusion</u>: Police enforcement actions remained stable over the last year. Over the next few months, the MTPD anticipates an increase in arrests and citations/summonses due to youth-related crime during school closings and due to increased ridership to Washington Nationals baseball games.

### **General Manager 6-Month Action Plan**

								_
		Apr May Jun Jul Aug		Oct				
Cr	eate a Safer Organization	,						
	Fill safety department vacancies							$\Box$
	Increase safety training							
	Close out safety-related audit findings							
	Develop incident tracking, safety management reporting system							
	Encourage near-miss reporting, publicize employee hotline	<b>√</b>			on-g	oing		
	Strengthen whistleblower protection							
	Complete new right-of-way worker protection manual							
	Revise rail safety rules and procedures handbook							
	Assess safety-related internal controls							
	Initiate thorough assessment of safety culture							
De	liver Quality Service							
	Increase training for front-line employees and supervisors							
	Create transparent performance tracking & reporting systems	✓	on-going					
	Revise inspection & maintenance procedures in operations							
	New schedule adjustment on Red Line to fix running time.							
	External assessment of elevator and escalator maintenance and repair program							
	Continually re-emphasize safety and State of Good Repairs as top priorities							
Us	e Every Resource Wisely							
	Educate policymakers, customers, public about funding roles		<b>✓</b>		on	-goin	g	
	Implement approved FY2011 budget							
	Transition to next 6-year capital program							
	Respond to NTSB recommendations with capital budget impact							
	Stakeholder discussion on long-term fiscal outlook							
	Summary of results to date:  Each action has been assigned to specific members of the executive staff. Detailed exection steps have been laid out with clear due-dates. The GM is constantly monitoring the progress being made on each task and maintaining accountability for results.		Scorecard Key Accomplished On schedule Requires attention			<b>√</b>		

Jurisdiction	FY 09 Actual	
Output:	Revenue Vehicle Miles (Millions)	
Metrorail		71.803
Metrobus		41.168
Output:	Passengers Per Revenue Vehicle Mile	
Metrorail		3.10
Metrobus		3.25
Efficiency:	Operating Cost Per Revenue Vehicle Mile	
Metrorail	operating cost i ci itevenue venicie mile	\$10.60
Metrobus		\$12.19
Efficiency	Farebox Pacayory Patio	
Efficiency: Metrorail	Farebox Recovery Ratio	66.5%
Metrobus		22.1%
MetroAccess		4.2%
WMATA Syster	mwide	49.6%
Efficiency:	Operating Cost Per Passenger Trip	
Metrorail	- p	\$3.42
Metrobus		\$3.75
MetroAccess		\$37.64
Outcome:	Annual Ridership (Millions)	
Metrorail (linked	d trips)	222.858
Metrobus		133.773
MetroAccess		2.109
Outcome:	Maryland Annual Ridership (Millions)	
Metrorail		43.828
Metrobus		39.266
MetroAccess		1.303
Outcome:	District of Columbia Annual Ridership (Millions)	
Metrorail		127.536
Metrobus		70.407
MetroAccess		0.535
Outcome:	Virginia Annual Ridership (Millions)	
Metrorail		51.494
Metrobus		22.789
MetroAccess		0.266

### **Jurisdictional Measures**

Metrobus in Fairfax County	FY07	FY08	FY09	FY09	FY10	FY11
	Actual	Actual	Estimate	Actual	Estimate	Estimate
Metrobus Routes	87	100	100	91	75 <sup>1</sup>	75
Trips Originating in Fairfax County	9,272,000	10,040,500	10,140,905	9,440,351	10,445,132	9,629,158
Platform Hours	372,266	395,999	407,627	407,844	371,721	395,662
Platform Miles	7,065,260	7,310,086	7,564,034	6,565,966	6,662,941	7,330,351
Operating Subsidy Operating Subsidy/ Platform Mile Operating Subsidy/ Platform Hour	\$36,723,400	\$36,744,578	\$44,433,718	\$42,761,346	\$40,219,382	\$40,650,118
	\$5.20	\$5.03	\$5.87	\$6.51	\$6.04	\$5.55
	\$98.65	\$92.79	\$109.01	\$104.85	\$108.20	\$102.74
Operating Subsidy Per Trip	\$3.96	\$3.66	\$4.38	\$4.53	\$3.85	\$4.22
Percent Change in Fairfax County Trips	0.0%	8.3%	1.0%	-6.0%	3.0%	-7.8%

Metrorail in Fairfax County	FY07 Actual	FY08 Actual	FY09 Estimate	FY09 Actual	FY10 Estimate	FY11 Estimate
Fairfax County Ridership	28,815,191	28,432,596	29,285,574	29,012,470	30,164,141	29,592,719
Operating Subsidy	\$17,496,099	\$19,266,866	\$17,664,683	\$17,334,537	\$24,137,403	\$16,999,647
Operating Subsidy Per Metrorail Passenger	\$0.61	\$0.68	\$0.60	\$0.60	\$0.80	\$0.57
Percent Change in Metrorail Ridership	-3.3%	-1.3%	3.0%	2.0%	3.0%	3.0%

<sup>&</sup>lt;sup>1</sup> FY10 Metrobus Routes as of April 2010

Produced by jurisdictional request based on available data.

**Bus On-Time Performance** – Metrobus adherence to scheduled service.

**Calculation:** For delivered trips, difference between scheduled time and actual time arriving at a time point based on a window of no more than 2 minutes early or 7 minutes late. Sample size of observed time points varies by route.

<u>Bus Fleet Reliability (Bus Mean Distance between Failures)</u> – The number of revenue miles traveled before a mechanical breakdown. A failure is an event that requires the bus to be removed from service or deviation from the schedule.

Calculation: Number of failures / miles

Rail On-Time Performance by Line – Rail on-time performance is measured by line during weekday peak and off-peak periods. During peak service (AM/PM), the percentage of station stops made within the scheduled headway plus two minutes are considered on-time. During non-peak (mid-day and late night), the percentage of station stops made within the scheduled headway plus no more than 50% of the scheduled headway are considered on-time.

**Calculation:** Number of Metrorail station stops made up to the scheduled headway plus 2 minutes / total Metrorail station stops for peak service. Number of Metrorail station stops made up to 150% of the scheduled headway / total Metrorail station stops for off-peak service.

<u>MetroAccess On-Time Performance</u> – The number of trips provided within the on-time pick-up window of the trips that were actually dispatched into service (delivered). This includes trips where the vehicle arrived, but the customer was not available to be picked up. Vehicles arriving at the pick-up location after the end of the 30-minute on-time window are considered late. Vehicles arriving more than 30 minutes after the end of the on-time window are regarded as very late.

**Calculation:** The number of vehicle arrivals at the pick-up location within the 30-minute on-time window / the total number of trips delivered.

<u>Elevator and Escalator System Availability</u> – Percentage of time that the Metrorail escalator or elevator system is in service during operating hours.

**Calculation:** Hours in service / operating hours. Hours in service = operating hours – hours out of service (both scheduled and unscheduled). Operating hours = revenue hours per unit \* number of units.

<u>Customer Injury Rate (per Million Passenger Trips)</u> – The number of customers injured and requiring medial transport throughout the rail and bus system for every one million passenger trips. Customer injuries per million passenger trips is used to demonstrate the relative proportion of safe service which is provided.

**Calculation:** Bus passenger injuries, rail passenger injuries, rail facility injuries, including escalator injuries / (passenger trips / 1,000,000).

<u>MetroAccess Passenger Injury Rate (per 100,000 Passengers)</u> – The number of passengers injured and requiring medical transport for every one hundred thousand passengers transported by Metro Access. **Calculation:** Passenger injuries requiring medical transport / total passengers.

<u>Employee Injury Rate (Worker's Compensation Claims with Cost > \$20)</u> – The number of worker's compensation claims made by employees per month. This measure compares the base year of FY 2007 and the target reduction of 30% fewer than the base year number of claims, and is a measure of improving the safe behavior of employees throughout the agency.

**Calculation:** Number of Worker's Compensation Claims with Cost > \$20 per month as compared with the target of 30% less than the number of claims made in FY 2007 by month.

<u>Crime Rate (per Million Passengers)</u> – Crimes reported to Metro Transit Police Department on Bus, Rail, or at parking lots, metro facilities, bus stops and other locations in relation to Metro's monthly passenger trips. Reported by Metrobus, Metrorail, and Metro parking lots.

**Calculation:** Number of crimes / (passenger trips / 1,000,000)

<u>Arrests, Citations and Summonses</u> – The number of arrests and citations/summonses issued by the Metro Transit Police Department. Examples of citations/summonses include minor misdemeanors, fare evasion and public conduct violations.

KPI: Bus On-Time Performance / Target = 80%

	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Avg. thru May
FY 2009	73.0%	75.0%	73.0%	73.0%	74.0%	75.0%	75.0%	77.0%	74.0%	75.0%	75.0%	75.0%	74.5%
FY 2010	77.0%	78.0%	75.0%	72.0%	74.0%	75.0%	79.4%	70.6%	76.6%	73.8%	73.8%		75.0%

KPI: Bus Fleet Reliability (Bus Mean Distance Between Failures) / Target = 6,000 Miles (Revised in January 2010)

	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Avg. thru May
FY 2009	4,744	5,820	6,153	5,876	7,405	6,601	6,316	6,227	6,292	4,945	4,652	4,503	5,912
FY 2010	4,898	5,437	5,325	5,732	6,054	6,700	7,223	6,878	6,882	6,270	5,902		6,118

Bus Fleet Reliability (Bus Mean Distance Between Failure by Fleet Type)

Type (~ % of Fleet)	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Avg.
CNG (31%)	7,053	7,739	7,851	8,105	7,362	12,258	9,347	8,935	8,853	7,842	7,905		8,477
Hybrid (6%)	11,141	8,962	8,520	9,973	10,980	10,167	11,859	10,666	10,546	9,499	8,844		10,105
Clean Diesel (8%)	9,400	13,015	11,150	12,345	10,052	11,137	9,806	9,911	11,109	7,990	7,345		10,296
All Other (55%)	3,386	3,739	3,679	3,872	4,393	4,187	5,225	4,928	4,804	4,562	4,102		4,262

KPI: Rail On-Time Performance by Line / Target = 95%

	Jun-09	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Avg.
Red Line	93.2%	78.3%	83.1%	88.0%	92.2%	91.9%	88.5%	89.0%	87.9%	88.9%	90.0%	91.0%	88.5%
Blue Line	88.4%	87.2%	86.5%	86.8%	89.6%	90.0%	86.4%	88.2%	87.4%	88.2%	88.9%	88.3%	88.0%
Orange Line	92.7%	90.3%	90.4%	92.5%	92.2%	92.4%	87.1%	90.1%	88.7%	92.2%	92.1%	91.4%	91.0%
Green Line	92.3%	90.9%	90.1%	89.3%	90.2%	89.8%	86.8%	90.5%	89.4%	91.1%	90.7%	91.0%	90.2%
Yellow Line	92.5%	92.0%	89.6%	88.1%	91.0%	91.8%	89.4%	91.6%	91.4%	91.4%	90.4%	90.7%	90.8%
Average (All Lines)	92.0%	86.4%	87.0%	88.8%	91.2%	91.2%	87.6%	89.5%	88.6%	90.0%	90.3%	90.6%	89.4%

**KPI**: MetroAccess On-Time Performance / Target = 92%

	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Avg. thru Apr.
FY 2009	92.9%	92.5%	91.1%	91.1%	92.5%	93.1%	94.0%	93.4%	92.5%	91.9%	92.0%	88.7%	92.5%
FY 2010	92.1%	91.6%	91.4%	91.7%	91.6%	92.8%	93.5%	87.4%	91.7%	91.1%			91.5%

KPI: Escalator System Availability / Target = 93%

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Avg. thru May
FY 2009	92.4%	92.3%	91.0%	90.8%	91.1%	90.4%	91.9%	91.1%	89.4%	90.4%	90.0%	89.4%	91.0%
FY 2010	89.6%	89.7%	90.6%	91.1%	91.6%	90.6%	90.0%	89.2%	89.5%	90.5%	89.6%		90.2%

**KPI**: Elevator System Availability / Target = 97.5%

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Avg. thru May
FY 2009	97.6%	97.6%	96.9%	96.6%	96.7%	98.3%	98.1%	98.1%	96.9%	97.2%	97.9%	96.8%	97.5%
FY 2010	96.1%	96.3%	96.3%	96.3%	96.0%	97.7%	99.0%	97.9%	97.5%	97.3%	96.4%		97.0%

KPI: Customer Injury Rate (per million passenger trips)\*

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru Apr.
FY 2009	1.54	1.29	1.36	1.37	0.99	1.57	1.12	0.78	1.12	0.86	1.23	3.26	1.20
FY 2010	0.78	1.28	0.89	0.83	0.85	1.08	0.89	2.11	1.23	1.10			1.10

<sup>\*</sup>revised to include escalator injuries.

Bus Passenger Injury Rate (per millon passenger trips)

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	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru Apr.
FY 2009	1.32	1.02	0.67	1.13	1.47	0.86	0.79	0.49	0.71	0.80	1.47	0.89	0.93
FY 2010	0.95	1.17	1.24	0.80	1.37	0.78	0.42	1.43	1.49	1.08			1.07

Rail Passenger Injury Rate (per millon passenger trips)

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru Apr.
FY 2009	0.38	0.22	0.39	0.41	0.06	0.18	0.27	0.12	0.26	0.05	0.05	4.04	0.23
FY 2010	0.10	0.22	0.17	0.16	0.18	0.00	0.06	0.15	0.10	0.19			0.13

Rail Transit Facilities Occupant Injury Rate (per millon passenger trips)\*

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru Apr.
FY 2009	1.28	1.24	1.43	1.12	0.62	1.83	1.03	0.84	1.10	0.84	1.04	0.55	1.13
FY 2010	0.58	1.12	0.50	0.68	0.37	1.25	1.09	2.31	0.99	0.91			0.98

<sup>\*</sup>revised to include escalator injuries.

KPI: Metro Access Passenger Injury Rate (per 100,000 passengers) \*\*

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru Apr.
FY 2009	5.52	1.23	3.54	4.95	3.18	4.04	0.63	1.75	1.05	2.03	0.53	4.66	2.79
FY 2010	3.03	2.57	2.01	6.24	2.10	4.39	3.14	3.68	2.16	2.70			3.20

<sup>\*\*</sup>revised for April.

KPI: Employee Injury Rate (Workers Compensation Claims with Cost > \$20) / Target = 30% Reduction from 2007

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru May
FY 2007	79	60	67	68	68	55	79	68	64	67	73	74	68
FY 2009	61	72	59	60	40	61	48	52	80	44	57	67	58
FY 2010	68	70	65	52	56	66	52	71	43	46	59		59

**KPI:** Crime Rate (per million passenger trips)

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	May-09	Jun-09	July-09	Aug-09	Sept-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	Avg.
Metrobus	1.10	1.06	0.43	0.80	1.24	0.88	1.37	0.89	0.52	0.23	0.74	1.23	0.87
Metrorail	3.60	4.29	5.40	5.03	5.38	5.43	6.78	5.76	7.59	6.11	4.68	5.06	5.43
Metro Parking Lots	3.81	2.59	2.14	2.23	4.32	3.85	6.41	3.63	2.79	2.53	3.05	2.39	3.31

Crimes by Type

	May-09	Jun-09	July-09	Aug-09	Sept-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	Avg.
Robbery	73	68	73	70	81	96	104	89	122	81	86	91	86
Larceny	57	63	74	52	92	80	110	59	51	27	69	66	67
Motor Vehicle Theft	13	16	15	10	8	10	12	7	6	5	6	9	10
Attempted Motor Vehicle													
Theft	5	7	2	2	7	6	7	3	1	1	6	9	5
Aggravated Assault	8	6	8	11	9	7	8	7	10	7	7	9	8
Rape	0	0	0	0	0	0	0	0	2	2	0	0	0
Burglary	0	0	0	0	0	0	0	0	1	0	0	0	0
Homicide	0	0	0	0	0	0	1	0	0	0	0	0	0
Arson	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	156	160	172	145	197	199	242	165	193	123	174	184	176

#### **KPI:** Metro Transit Police Arrests, Citations and Summonses

	May-09	Jun-09	July-09	Aug-09	Sept-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	Avg.
Arrests	130	171	168	164	169	187	160	156	142	100	201	193	162
Citations/Summonses													
Issued	572	529	770	517	545	575	468	492	543	295	572	559	536
Arrests, Citations and													
Summonses	702	700	938	681	714	762	628	648	685	395	773	752	698

Metrobus Ridership (millions)

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru May
FY 2009	12.1	11.7	11.9	12.3	10.2	10.5	10.2	10.2	11.3	11.2	10.9	11.3	11.1
FY 2010	11.6	11.1	11.3		9.5	9.0	9.5	7.0	10.7	10.2	10.2		10.1

Metrorail Ridership (millions)

, ,	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru May
FY 2009	21.0	18.5	18.2	19.7	16.1	16.4	18.5	16.6	19.1	20.3	18.4	20.1	18.4
FY 2010	20.5	17.9	17.8	19.0	16.4	16.0	16.5	13.4	20.3	20.8	18.3		17.9

## Vital Signs Report

Performance Data (cont.)

July 2010

MetroAccess Ridership (100,000s)

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Avg. thru May
FY 2009	1.63	1.62	1.69	1.82	1.57	1.73	1.58	1.72	1.91	1.97	1.90	1.93	1.7
FY 2010	1.98	1.95	1.99	2.08	1.90	1.82	1.91	1.36	2.32	2.22			2.0