

Agenda
1521st Meeting of the Board of Directors
December 11, 2025



- I. Call to OrderMs. Santos
- II. Approval of AgendaMs. Santos
- III. Approval of Minutes.....Ms. Santos
 - A. November 17, 2025 Joint COG-WMATA Board Meeting
 - B. November 20, 2025 Board Meeting
 - C. December 1, 2025 Special Board Meeting
 - D. November 20, 2025 Executive Session
 - E. December 1, 2025 Executive Session
- IV. Employee Spotlight.....Ms. Santos
- V. Public CommentMs. Santos
- VI. Report by Accessibility Advisory Committee.....Mr. Sheehan
- VII. Report by Riders' Advisory Council.....Mr. Staudt
- VIII. Report by ChairMs. Santos
 - A. Board Member Recognitions
 - B. Approval of Riders' Advisory Council Appointments
- IX. Report by General Manager.....Mr. Clarke
- X. Report by Executive Committee.....Ms. Santos
 - A. Acceptance of Public Hearing Staff Report and
Approval of Updated Strategic Transformation Plan
- XI. Report by Finance and Capital CommitteeMr. McAndrew
 - A. Authorization for Public Hearings on FY2027
Operating and Capital Budgets and FY2027-2032
Capital Improvement Program
- XII. Consent Items.....Ms. Santos
 - A. Approval to Apply for Northern Virginia Transportation
Commission Commuter Choice Grant
 - B. Public Sector Employee Pass Product

XIII. Reports by

D.C.	Ms. Santos
NVTC	Mr. Smedberg
WSTC	Mr. McAndrew
Federal Government	Ms. Rai

XIV. Adjournment