

**Agenda
Finance and Capital Committee
February 26, 2026**



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	A. February 12, 2026	
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	A. Procurement Activity Concurrence (D. Rickard, L. Sullivan)	
	B. U·Pass Program Modernization: Price and Eligibility Changes (T. Webster, D. Rickard, A. Davis)	
	C. Approval of Joint Development Agreement at Congress Heights and the Bus Loop Reimbursable Project (T. Webster, D. Rickard, N. Rubin)	

**Washington
Metropolitan Area
Transit Authority**

300 7th Street, SW
Washington, DC 20024
202-962-1234

wmata.com

*A District of Columbia,
Maryland and Virginia
Transit Partnership*

FINANCE AND CAPITAL COMMITTEE

Mr. Joe McAndrew, Chair

Dr. Tracy Hadden Loh, Vice Chair

Mr. Darien Flowers



Finance and Capital Committee

Item II

February 26, 2026

**Finance and Capital Committee
Minutes of
February 12, 2026**

**Minutes
Finance and Capital Committee
February 12, 2026**



Chair McAndrew called the meeting to order at 11:10 a.m. Present were:

Committee Members Present

Mr. Joe McAndrew, Chair
Dr. Tracy Hadden Loh, Vice Chair
Mr. Darien Flowers

Other Members Present

Ms. Leslie Weber
Ms. Valerie Santos
Mr. Walter Alcorn

The agenda was approved as presented without objection.

The minutes of the January 29, 2026, Finance and Capital Committee meeting were approved as presented.

Action Items

Procurement Activity Concurrence

Staff presented requests for concurrence of the Finance and Capital Committee for the following items: A new procurement award in an amount greater than \$15 million for traction power state of good repair upgrades; a sole source award in an amount greater than \$500,000 to continue the ongoing project to enhance MetroPulse as part of Digital Modernization initiatives; and a sole source award in an amount greater than \$500,000 to replace an obsolete gas dryer at the Four Mile Run CNG fueling station to maintain safe and reliable fueling for CNG buses.

Mr. McAndrew moved to approve this item, seconded by Dr. Loh. The motion was approved unanimously.

Twinbrook Compact Hearing Staff Report

Staff requested Board approval of Compact Hearing Staff Report and amendments to the Mass Transit Plan for proposed changes to Twinbrook Station. To enable Joint Development and increase ridership, Metro proposes eliminating the 164-space Park & Ride lot, relocating the bus loop and three bus bays, and closing the Kiss & Ride lot and creating curbside pick-up/drop-off spaces.

Mr. McAndrew moved to approve this item, seconded by Dr. Loh. The motion was approved unanimously.

The meeting was adjourned at 11:21 a.m.

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Finance and Capital Committee

Action Item III-A

February 26, 2026

Procurement Activity Concurrence



Board Document

OVERVIEW			
PRESENTATION NAME	Procurement Activity Concurrence	DOCUMENT NO.	300099
ACTION OR INFORMATION	<input type="checkbox"/> Information <input checked="" type="checkbox"/> Action		
STRATEGIC TRANSFORMATION PLAN GOAL	<input checked="" type="checkbox"/> Service Excellence <input checked="" type="checkbox"/> Talented Teams <input checked="" type="checkbox"/> Financial & Organizational Efficiency		
RESOLUTION	YES		
EXECUTIVE OWNER			
EXECUTIVE TEAM OWNER	Rickard, David B.		
DEPARTMENT	Finance		
DOCUMENT INITIATOR	Kim, Jenny P.		
OTHER INFORMATION			
COMMITTEE	<input type="checkbox"/> Exec/OIG <input type="checkbox"/> Board <input type="checkbox"/> Exec/Non-OIG <input checked="" type="checkbox"/> Finance & Capital <input type="checkbox"/> Safety & Ops <input type="checkbox"/> Board (consent)	COMMITTEE DATE	[2/26/2026]
PURPOSE/KEY HIGHLIGHTS	Finance and Capital Committee concurrence is requested pursuant to Board Resolution M2025-01 for new awards of \$15 million or more, sole source contracts valued at \$500,000 or greater and change orders or modifications to existing contracts where the cumulative total of the current and all prior modifications exceeds \$1 million or 10% of the original contract amount, whichever is greater.		
DISCUSSION	This package includes 4 items, 1 sole source award and 3 modifications, one of which is a consolidated group of modifications to the same contract. There are no new procurements in this package.		



Board Document

	<p>The following items will come before the Finance and Capital Committee for concurrence pursuant to Resolution M2025-01.</p> <ol style="list-style-type: none">1. A sole source award is proposed to procure WMATA Rail Parts essential to the safety, reliability, and operational readiness of the Authority's rail fleet that are manufactured by Schaltbau North America. 2. A consolidated group of four (4) contract modifications supporting the MetroSync ERP implementation:<ol style="list-style-type: none">a. Renewal of EDU Cloud Application Learning Subscriptions (Mod 17)b. Renewal of Oracle ERPM/HCM Guided Learning (Mod18)c. Project Management & OCI Technical Assistance Services (Mod 19)d. Restoration and expansion of Financials, Grants Management & Project Portfolio Management (Mod 20) 3. A modification to an existing contract is proposed to add 120 Fluid Muffler/Catalyst Assemblies to support the Bus Fleet Maintenance Division rehabilitation to keep our Bus Fleet in good working order. 4. A modification to an existing contract is proposed to add 14 additional OEM-engineered railcar parts to the contract catalog to ensure railcar availability, protect OEM warranties, and maintain operational readiness.
INTERESTED PARTIES	<ol style="list-style-type: none">1. Schaltbau North America2. Oracle America, Inc.3. Cummins Inc4. Westinghouse Air Brake Technologies Corporation (Wabtec)
RECOMMENDATION/NEXT STEPS	Staff recommends Finance and Capital Committee concurrence pursuant to Board Resolution M2025-01 for all procurements included in this package.



Board Document

FUNDING IMPACT	All related actions were included in the FY2026 approved budget.
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Attachments:

1. Procurement Activity Concurrence- February 26, 2026 PPT
2. Procurement Activity Concurrence Package - February 26, 2026

Procurement Activity Concurrence



Finance and Capital Committee

Washington Metropolitan Area Transit Authority

February 26, 2026

Delivering Your Metro, the Way Forward

Procurement Activities Supports all of Metro's Strategic Goals



Service Excellence

Deliver safe, reliable, convenient, accessible, and world-class service that customers can trust across all modes.

Objectives of Service Excellence Goal

- **Safety and Security**
- **Reliability**
- **Convenience**



Talented Teams

Attract, develop, and retain world-class talent where individuals feel valued, supported, and proud of their contribution.

Objectives of Talented Teams Goal

- **Recruitment and Retention**
- **Learning and Development**
- **Customer Service Mindset**



Financial & Organizational Efficiency

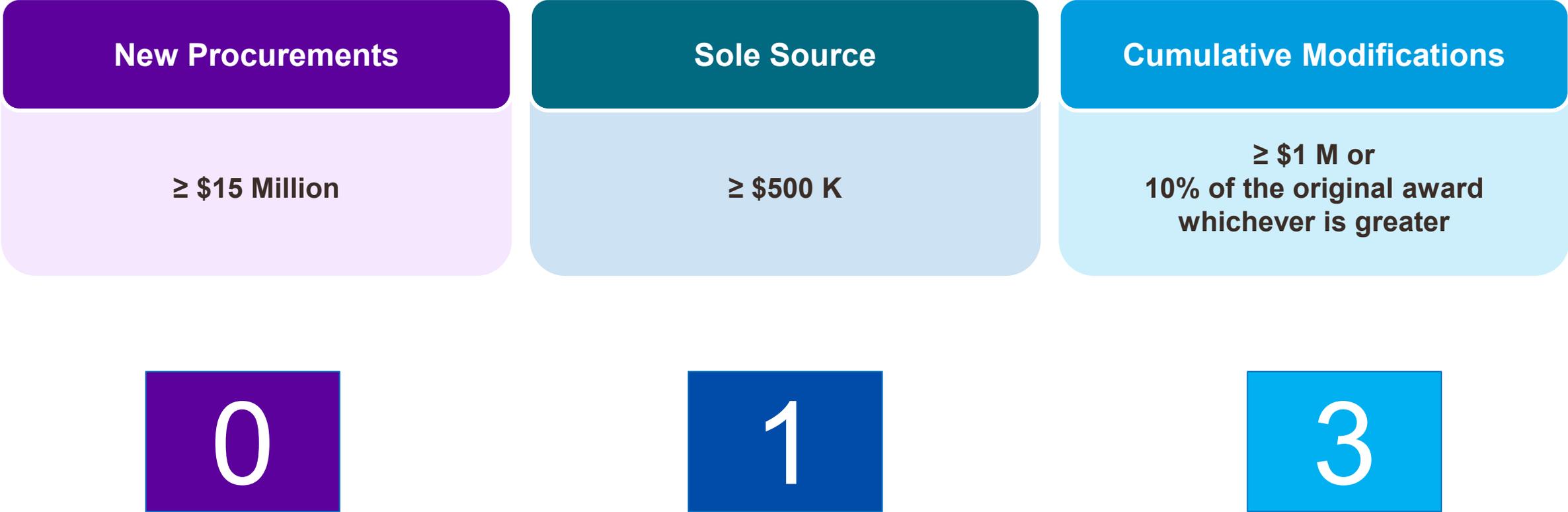
Steward public resources and efficiently allocate resources where they drive the most value, to ensure service delivery.

Objectives of Financial & Organizational Efficiency Goal

- **Financial Responsibility**
- **Organizational Efficiency**
- **Energy Management**

Categories of Procurements for Finance and Capital Committee Concurrence

Procurement Actions for February 26, 2026



Concurrence Category	Description	Strategic Alignment	Capital Program Plan	Anticipated Amount
Sole Source	<p>Schaltbau OEM Railcar Parts for Maintenance</p> <p>OEM-engineered Schaltbau railcar components required to maintain the safety, reliability, and operational readiness of 3K, 6K, and 7K railcar fleets.</p>	Service Excellence	N/A	\$1,337,558
Modification	<p>Oracle ERP Modernization Actions (Modifications 17-20)</p> <p>Maintains momentum on MetroSync ERP by renewing key learning tools, providing ongoing project management and OCI support, and restoring and expanding essential financial and grants management capabilities.</p>	Financial & Organizational Efficiency	Included in the board approved FY2026 Capital Program Plan	\$68,200,838
Modification	<p>Fluid Muffler/Catalyst Assembly</p> <p>OEM-authorized Fluid Muffler/Catalyst Assemblies needed to support bus fleet maintenance requirements.</p>	Service Excellence	N/A	\$2,252,150
Modification	<p>Wabtec Inventory Parts</p> <p>Adds 14 OEM-engineered Wabtec parts essential for maintaining operational readiness, supporting railcar availability, and preserving OEM warranties for 3K, 6K, and 7K fleets.</p>	Service Excellence	N/A	\$1,677,915

Discussion





Procurement Summary for Finance and Capital Committee Concurrence

Board Control Number:

Project Highlight:

Schaltbau OEM Railcar Parts for Maintenance - This acquisition is to procure WMATA Rail Parts that are manufactured by Schaltbau North America to be used to maintain the RAIL Fleet.

SUMMARY INFORMATION

Vendor Name Schaltbau North America		Contract No CCMNT266191												
Description Schaltbau-engineered OEM railcar parts essential to the safety, reliability, and operational readiness of the Authority's rail fleet.														
Category <input type="checkbox"/> New Award <input checked="" type="checkbox"/> Sole Source <input type="checkbox"/> Modification <input type="checkbox"/> Other														
Total Amount Details		Total Amount \$1,337,558												
New Award <input type="checkbox"/> \$15M+ <input type="checkbox"/> \$30M+ <input type="checkbox"/> \$50M+ <input type="checkbox"/> \$100M+ <input type="checkbox"/> \$200M+														
Sole Source or Modification <input type="checkbox"/> \$500k+ <input checked="" type="checkbox"/> \$1M+ <input type="checkbox"/> \$5M+ <input type="checkbox"/> \$10M+ <input type="checkbox"/> \$50M+														
Contract Term (including Options, if any) Four Years: 1 Year Base with 3 one-Year Options														
Option(s) included in Total Amount? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Option Details:														
<table border="1"> <thead> <tr> <th>Period</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>Base year</td> <td>\$317,337</td> </tr> <tr> <td>Option Year 1</td> <td>\$328,444</td> </tr> <tr> <td>Option Year 2</td> <td>\$339,939</td> </tr> <tr> <td>Option Year 3</td> <td>\$351,837</td> </tr> <tr> <td>Total</td> <td>\$1,337,558</td> </tr> </tbody> </table>			Period	Amount	Base year	\$317,337	Option Year 1	\$328,444	Option Year 2	\$339,939	Option Year 3	\$351,837	Total	\$1,337,558
Period	Amount													
Base year	\$317,337													
Option Year 1	\$328,444													
Option Year 2	\$339,939													
Option Year 3	\$351,837													
Total	\$1,337,558													
Renewal?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No												
Procurement Type <input type="checkbox"/> Competitive <input checked="" type="checkbox"/> Non-Competitive														
Solicitation Type <input checked="" type="checkbox"/> RFP <input type="checkbox"/> IFB <input type="checkbox"/> COOP <input type="checkbox"/> Other:														
Small Business Program <input type="checkbox"/> DBE <input type="checkbox"/> MBE <input type="checkbox"/> SBE <input checked="" type="checkbox"/> N/A <input type="checkbox"/> ___%														
Funding Source <input checked="" type="checkbox"/> Operating <input type="checkbox"/> Capital (Fed) <input type="checkbox"/> Capital (Non-Fed) Note: Funding source may change based on business needs.														

Alignment to Strategic Transformation Plan (STP)

This contract supports the Service Excellence goal in WMATA's Strategic Transformation Plan by ensuring the rail fleet continues to operate safely, reliably, and efficiently. The listed items are essential for maintaining the rail fleet in optimal working conditions and enabling the Authority to provide safe, reliable, cost-effective, and responsive transit service.

Program Office Summary

There are several important reasons for procuring Schaltbau North America Engineered parts only. First, the Schaltbau Engineered parts have undergone rigorous testing and fully meet the strict performance and reliability standards required for the 3K, 6K, and 7K Railcar Inventory Parts. Schaltbau North America Engineered parts have been engineered and certified to operate and function within the established engineering specifications. Second, the Schaltbau North America Engineered parts are compatible with the existing equipment and permit interchangeability and standardization with parts that are currently in use on the 3K, 6K, and 7K Railcar Inventory Parts. Interchangeability and standardization reduce life cycle costs by minimizing the costs associated with reverse engineering and/or re-engineering and modification of equipment as well as costs associated with storage, obsolescence, training, and premature failure and replacement. The Schaltbau North America



Procurement Summary for Finance and Capital Committee Concurrence

Engineered parts meet minimum requirements for quality, life cycle, and applicable federal standards for environmental protection, including regulations relating to mercury, lead, asbestos, and hazardous material content.

Procurement Process Discussion

This action is a sole-source contract award to Schaltbau North America, pursuant to a Determination & Findings approved for legal sufficiency on December 16, 2025. Schaltbau is the sole global manufacturer of the required components and does not authorize any resellers or third-party distributors. Purchase Orders for specific parts will be issued as needs arise, with Firm-Fixed-Price terms established at the contract level.

Recommendation for Finance and Capital Concurrence

Finance and Capital Committee concurrence is requested pursuant to Board Resolution M2025-01 for a sole source contract award valued at \$1,337,558. Recommend concurrence to award Contract CCMNT266191 to Schaltbau North America for the supply of OEM railcar parts required to maintain safe, reliable rail service across WMATA's rail fleet.



Procurement Summary for Finance and Capital Committee Concurrence

Board Control Number:
Project Highlight: Consolidated Oracle ERP Modernization Actions Supporting MetroSync, including Learning Renewals, Cloud Infrastructure Support, and Financials/Grants/PPM Implementation.

SUMMARY INFORMATION	
Vendor Name Oracle America, Inc.	Contract No CIT01233343
Description This consolidated action includes four (4) contract modifications to support continued MetroSync ERP implementation: 1. Renewal of EDU Cloud Application Learning Subscriptions (Mod 17) 2. Renewal of Oracle ERPM/HCM Guided Learning (Mod18) 3. Project Management & OCI Technical Assistance Services (Mod 19) 4. Restoration and expansion of Financials, Grants Management & Project Portfolio Management (Mod 20)	
Category <input type="checkbox"/> New Award <input type="checkbox"/> Sole Source <input checked="" type="checkbox"/> Modification <input type="checkbox"/> Other	
Total Amount Details	Total Amount \$68,200,838
New Award <input type="checkbox"/> \$15M+ <input type="checkbox"/> \$30M+ <input type="checkbox"/> \$50M+ <input type="checkbox"/> \$100M+ <input type="checkbox"/> \$200M+	
Sole Source or Modification <input type="checkbox"/> \$500k+ <input type="checkbox"/> \$1M+ <input type="checkbox"/> \$5M+ <input type="checkbox"/> \$10M+ <input checked="" type="checkbox"/> \$50M+	
Contract Term (including Options, if any) Four Years: October 6, 2023, through October 5, 2027	
Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Option Details:	
Renewal? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
Procurement Type <input checked="" type="checkbox"/> Competitive <input type="checkbox"/> Non-Competitive	
Solicitation Type <input checked="" type="checkbox"/> RFP <input type="checkbox"/> IFB <input type="checkbox"/> COOP <input type="checkbox"/> Other:	
Small Business Program <input type="checkbox"/> DBE <input checked="" type="checkbox"/> MBE <input type="checkbox"/> SBE <input type="checkbox"/> N/A <input checked="" type="checkbox"/> 10%	
Funding Source <input type="checkbox"/> Operating <input type="checkbox"/> Capital (Fed) <input checked="" type="checkbox"/> Capital (Non-Fed) Note: Funding source may change based on business needs.	

Alignment to Strategic Transformation Plan (STP)

Financial & Organizational Efficiency: All actions enhance WMATA’s modernization of administrative, financial, procurement, HCM, grants, and project management systems through MetroSync ERP and Oracle Cloud Infrastructure (OCI).

Program Office Summary

MetroSync modernizes WMATA’s legacy ERP with Oracle Fusion SaaS, enhancing security, auditability, financial management, HCM, procurement, reporting, and grants/project management capabilities. The consolidated actions:

- Ensure workforce readiness through cloud-based learning and guided workflow tools. Access to these learning tools are vital to ensure that WMATA can sustain, operate, and update MetroSync after Oracle’s



Procurement Summary for Finance and Capital Committee Concurrence

implementation services have ended. This will assist in reducing WMATA's reliance on contractor support for future operations and maintenance after this project closes out;

- Provide required technical consulting and cloud migration services to support Oracle Cloud Infrastructure;
- Provide operations and maintenance activity focused on migrating on-premises legacy databases and data archives to a more robust, secure, and modernized infrastructure and establishes the foundation upon which WMATA can continue to build out its modern data warehousing and reporting environment;
- Restart the financials implementation, including added Grants and PPM functionality for the modernization WMATA's legacy on-premise Enterprise Resource Planning (ERP) system with a cloud-based Software-as-a-Service (SaaS) platform; Oracle Fusion to transform WMATA's current human capital management, financial planning, procurement, management, and reporting, and payroll processes, enabling data-driven decision making. In 2025, the HCM/Payroll implementation was re-baselined, and the Financials paused for revalidation of the strategy, scope and design for a June 14, 2026, Go-Live date.

Procurement Process Discussion

The MetroSync ERP procurement was conducted through a competitive Request for Proposals (RFP) to acquire an enterprise ERP solution and system integration services covering Finance, Procurement, HCM, Learning Management, and supporting technology functions. Proposals were evaluated through a structured process including RFP responses, software demonstrations, and oral presentations, with qualified vendors assessed by a Technical Evaluation Team. Oracle was selected as best value based on evaluation ratings and risk considerations, including implementation approach and integration considerations.

The contract is structured as a fixed price, multi-year agreement governed by Oracle's standard cloud services terms, with an order of precedence framework covering exhibits, pricing spreadsheets, ordering documents, policies, the master agreement, and technical proposal attachments. The base contract term is October 6, 2023, through October 5, 2027, with a baseline value of \$97,485,147.70.

As the implementation progresses, additional scope, re-baselining of schedules, and program needs require Board concurrence due to cumulative modifications exceeding the \$1M threshold.

Recommendation for Finance and Capital Concurrence

Finance and Capital Committee concurrence is requested pursuant to Board Resolution M2025 01 for Modifications totaling \$68,200,838 to support continued implementation of MetroSync ERP, including training subscriptions, guided learning, OCI technical services, and Financials/Grants/PPM functionality. Recommend concurrence to execute Mod 17 – in the amount of \$93,656, Mod 18 – in the amount of \$214,881, Mod 19 – in the amount of \$555,405 and Mod 20 – in the amount of \$67,336,895, to Contract CIT01233343 with Oracle America, Inc.



Procurement Summary for Finance and Capital Committee Concurrence

Board Control Number:

Project Highlight:
 Add funds to Fluid Muffler/Catalyst Assembly on Contract CBMNT255150 with Cummins to support ongoing Bus maintenance requirements. Increased consumption rates reflect both higher maintenance demands and evolving fleet operational needs.

SUMMARY INFORMATION											
Vendor Name Cummins Inc	Contract No CBMNT255150										
Description This modification is to add 120 Fluid Muffler/Catalyst Assemblies to the Cummins contract for Bus Maintenance											
Category <input type="checkbox"/> New Award <input type="checkbox"/> Sole Source <input checked="" type="checkbox"/> Modification <input type="checkbox"/> Other											
Total Amount Details	Total Amount \$2,252,150										
New Award <input type="checkbox"/> \$15M+ <input type="checkbox"/> \$30M+ <input type="checkbox"/> \$50M+ <input type="checkbox"/> \$100M+ <input type="checkbox"/> \$200M+											
Sole Source or Modification <input type="checkbox"/> \$500k+ <input checked="" type="checkbox"/> \$1M+ <input type="checkbox"/> \$5M+ <input type="checkbox"/> \$10M+ <input type="checkbox"/> \$50M+											
Contract Term (including Options, if any) 3 years: 1 Base Year with 2 one-year options											
Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Option Details:											
<table border="1"> <thead> <tr> <th></th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Base Year</td> <td>\$1,263,732</td> </tr> <tr> <td>OY 1</td> <td>\$1,323,759</td> </tr> <tr> <td>OY 2</td> <td>\$1,386,637</td> </tr> <tr> <td>Total</td> <td>\$3,974,128</td> </tr> </tbody> </table>			Total	Base Year	\$1,263,732	OY 1	\$1,323,759	OY 2	\$1,386,637	Total	\$3,974,128
	Total										
Base Year	\$1,263,732										
OY 1	\$1,323,759										
OY 2	\$1,386,637										
Total	\$3,974,128										
Renewal? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No											
Procurement Type <input type="checkbox"/> Competitive <input checked="" type="checkbox"/> Non-Competitive											
Solicitation Type <input type="checkbox"/> RFP <input checked="" type="checkbox"/> IFB <input type="checkbox"/> COOP <input type="checkbox"/> Other:											
Small Business Program <input type="checkbox"/> DBE <input type="checkbox"/> MBE <input type="checkbox"/> SBE <input checked="" type="checkbox"/> N/A <input type="checkbox"/> ____%											
Funding Source <input checked="" type="checkbox"/> Operating <input type="checkbox"/> Capital (Fed) <input type="checkbox"/> Capital (Non-Fed) Note: Funding source may change based on business needs.											

Alignment to Strategic Transformation Plan (STP)

This effort aligns with Metro’s Strategic Transformation Plan (STP) for Service Excellence. These items will allow the Authority to ensure the best in safe and reliable transit services to meet the needs of the Authority’s maintenance requirements. In addition, the Fluid Muffler/Catalyst Assembly meets the needs of the Authority based on documented performance, reliability, compatibility, interchangeability, and standardization.

Program Office Summary

This procurement is for an additional 120 Fluid Muffler/Catalyst assemblies from Cummins to support the Bus Fleet Maintenance Division rehabilitation. Washington Metropolitan Area Transit Authority (WMATA) requires this item to be ordered on an as needed basis to keep our Bus Fleet in good working order. This item will allow the authority to ensure the best in safe, reliable, cost effective and responsive transit service.



Procurement Summary for Finance and Capital Committee Concurrence

Procurement Process Discussion

Contract CBMNT255150 was originally awarded to Cummins, one of two OEM-authorized suppliers for this component, under a limited competition IFB solicitation, pursuant to a Determinations & Findings approved for legal sufficiency on January 29, 2025. This contract is currently in its Base Year, which runs through February 28, 2026. 20 Fluid Muffler/Catalyst assemblies will be added to the Base Year, and the remaining 100 units will be incorporated into Option Year 1. This modification will allow for the continued supply of these components for WMATA's Bus fleet. Additional funding is required due to unanticipated demand increases.

Recommendation for Finance and Capital Concurrence

Finance and Capital Committee concurrence is requested pursuant to Board Resolution M2025-01 for a modification valued at \$2,252,150. Recommend concurrence to increase funding for Contract CBMNT255150 with Cummins, Inc. for the continued procurement of Fluid Muffler/Catalyst Assemblies.



Procurement Summary for Finance and Capital Committee Concurrence

Board Control Number:
Project Highlight: Addition of 14 Original Equipment Manufactured (OEM) Parts to Wabtec Inventory Parts Contract Catalog

SUMMARY INFORMATION															
Vendor Name Westinghouse Air Brake Technologies Corporation (d/b/a Wabtec)	Contract No CCMNT233326														
Description Add 14 additional OEM-engineered railcar parts to Wabtec's Inventory contract catalog to ensure railcar availability, protect OEM warranties, and maintain operational readiness.															
Category <input type="checkbox"/> New Award <input type="checkbox"/> Sole Source <input checked="" type="checkbox"/> Modification <input type="checkbox"/> Other															
Total Amount Details	Total Amount \$1,677,915														
New Award <input type="checkbox"/> \$15M+ <input type="checkbox"/> \$30M+ <input type="checkbox"/> \$50M+ <input type="checkbox"/> \$100M+ <input type="checkbox"/> \$200M+															
Sole Source or Modification <input type="checkbox"/> \$500k+ <input checked="" type="checkbox"/> \$1M+ <input type="checkbox"/> \$5M+ <input type="checkbox"/> \$10M+ <input type="checkbox"/> \$50M+															
Contract Term (including Options, if any) 5 years: 1 base year with 4 one-year options															
Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Option Details:															
<table border="1"> <thead> <tr> <th></th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Base Year</td> <td>\$3,648,495</td> </tr> <tr> <td>Option Year 1</td> <td>\$3,909,911</td> </tr> <tr> <td>Option Year 2</td> <td>\$4,105,379</td> </tr> <tr> <td>Option Year 3</td> <td>\$4,310,679</td> </tr> <tr> <td>Option Year 4</td> <td>\$4,526,237</td> </tr> <tr> <td>Total Price</td> <td>\$20,500,701</td> </tr> </tbody> </table>			Total	Base Year	\$3,648,495	Option Year 1	\$3,909,911	Option Year 2	\$4,105,379	Option Year 3	\$4,310,679	Option Year 4	\$4,526,237	Total Price	\$20,500,701
	Total														
Base Year	\$3,648,495														
Option Year 1	\$3,909,911														
Option Year 2	\$4,105,379														
Option Year 3	\$4,310,679														
Option Year 4	\$4,526,237														
Total Price	\$20,500,701														
Renewal? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No															
Procurement Type <input type="checkbox"/> Competitive <input checked="" type="checkbox"/> Non-Competitive															
Solicitation Type <input checked="" type="checkbox"/> RFP <input type="checkbox"/> IFB <input type="checkbox"/> COOP <input type="checkbox"/> Other:															
Small Business Program <input type="checkbox"/> DBE <input type="checkbox"/> MBE <input type="checkbox"/> SBE <input checked="" type="checkbox"/> N/A <input type="checkbox"/> ___%															
Funding Source <input checked="" type="checkbox"/> Operating <input type="checkbox"/> Capital (Fed) <input type="checkbox"/> Capital (Non-Fed) Note: Funding source may change based on business needs.															

Alignment to Strategic Transformation Plan (STP)

This contract modification supports the Service Excellence goal of WMATA's Strategic Transformation Plan by ensuring the rail fleet operates safely and reliably.

Program Office Summary

There are several important reasons for procuring WABTEC engineered parts only. First, the WABTEC engineered parts have undergone rigorous testing and fully meet the strict performance and reliability standards required for the 3K, 6K, and 7K Railcar Inventory Parts. WABTEC parts have been engineered and certified to operate and function within the established engineering specifications. Second, the WABTEC parts are compatible with the existing equipment and permit interchangeability and standardization with parts that are currently in use on the 3K, 6K, and 7K Railcar Inventory Parts. Interchangeability and standardization reduce life cycle costs by minimizing the costs associated with reverse engineering and/or re-engineering and modification of equipment as well as costs



Procurement Summary for Finance and Capital Committee Concurrence

associated with storage, obsolescence, training, and premature failure and replacement. WABTEC parts meet minimum requirements for quality, life cycle, and applicable federal standards for environmental protection, including regulations relating to mercury, lead, asbestos, and hazardous material content.

Procurement Process Discussion

Contract CCMNT233326 was awarded in December 2023 as a sole source contract to Wabtec, pursuant to a Determination & Findings approved for legal sufficiency on March 3, 2023. We are currently in Option Year 2 of this contract. In prior years, the contract included a catalog of 158 parts for railcar maintenance. 14 additional parts are now being added, bringing the total to 172 different parts in the catalog. This updated quantity will apply for the remainder of Option Year 2, as well as the full durations of Option Years 3 and 4.

Recommendation for Finance and Capital Concurrence

Finance and Capital Committee concurrence is requested pursuant to Board Resolution M2025-01 for a modification valued at \$1,677,915. Recommend concurrence to execute a modification adding 14 OEM-engineered railcar inventory parts to Contract CCMNT233326 with Westinghouse Air Brake Technologies Corp. d/b/a Wabtec to maintain operational readiness, preserve OEM warranties, avoid service disruptions, and support the safe and reliable delivery of rail service.



Finance and Capital Committee

Action Item III-B

February 26, 2026

**U-Pass Program Modernization:
Price and Eligibility Changes**



Board Document

OVERVIEW			
PRESENTATION NAME	U·Pass Program Modernization: Price and Eligibility Changes	DOCUMENT NO.	300097
ACTION OR INFORMATION	Action		
STRATEGIC TRANSFORMATION PLAN GOAL	Service Excellence, and Financial and Organizational Efficiency		
RESOLUTION	Yes		
EXECUTIVE OWNER			
EXECUTIVE TEAM OWNER	Rickard, David B.		
D DEPARTMENT	Finance		
DOCUMENT INITIATOR	Kim, Jenny P.		
OTHER INFORMATION			
COMMITTEE	Finance and Capital Committee	COMMITTEE DATE	02/26/2026
PURPOSE/KEY HIGHLIGHTS	The U·Pass expansion and regional growth strategy advances our Strategic Transformation Plan goals of service excellence and financial and organizational efficiency. Staff will present and recommend approval of a new pricing model to expand eligibility to additional categories of students and introduce an opt-in option.		
DISCUSSION	<p>U·Pass is currently a group-discounted transit pass, offering unlimited rides to full-time students at accredited colleges and universities during the academic year. The program is designed to offer discounted travel on Metrobus and Metrorail at \$1.00 a day while increasing access to the region. Today, U·Pass provides value to universities, students, and communities.</p> <p>Today's program serves over 35,000 students and provided 4.6 million trips in FY2025. From inception, program eligibility has been limited to full-time students and has required mandatory enrollment;</p>		



Board Document

part-time students have been categorically excluded. Staff proposes a new program structure to expand participation to new universities. Going forward, student eligibility will be defined by each participating university and an additional program option will be available to universities intended to modernize the program and grow participation.

The proposed models are highlighted below, outlining a tiered pricing structure and selective program enrollment as outlined in the attached presentation:

- **Universal Model:** Retains the base \$1.00 a day pricing model for 100% student participation. Pricing will be indexed to align with future Board approved fare increases.
- **New Opt-In Model:** The new option allows universities to choose an opt-in/opt-out program structure for \$1.75 a day, with a program enrollment minimum of 33 percent of the university's total student population.

Under the new program structure, universities can choose enrollment options suitable for each campus with differentiated pricing. This approach reduces enrollment barriers and extends the program to part-time students and community colleges to cover a broad range of academic curriculums. The new program would also tie future respective daily rates to Board-approved general fare increases for the succeeding academic year; to keep pace with inflation and preserve full fare ridership revenue.

If adopted, the new program would be implemented starting August 2026, during the Fall semester, to allow time for student engagement and outreach. The current U·Pass contract would also be amended to reflect new eligibility, pricing, and program criteria. As part of the implementation, Metro will engage with jurisdictional transit providers on revenue sharing agreements to promote seamless regional travel and transfer reciprocity.

Expanding the U·Pass program promotes seamless regional travel by allowing college students access to jobs, internships, community and discounted travel. With over 200,000 students located in frequent bus and rail service corridors, Metro expects to benefit from ridership growth as the program matures. Universities benefit by offering alternatives to campus parking and ridesharing. Joining the expanded U·Pass program will save universities money and improve transportation services by reducing the need for campus parking. Expanding the U·Pass program to more colleges and universities will



Board Document

	advance Metro's commitment to making public transportation convenient, accessible, and affordable across the region.
INTERESTED PARTIES	Colleges and universities in the Washington Metropolitan region; jurisdictional partner bus agencies.
RECOMMENDATION/NEXT STEPS	Adoption of the University Pass (U•Pass) Program expansion and regional growth strategy.
FUNDING IMPACT	As proposed, the program would support ridership growth. At this time, no topline budget impact is anticipated.

U-Pass Program Modernization: Price and Eligibility Changes



Presentation to the Finance & Capital Committee

Washington Metropolitan Area Transit Authority

February 26, 2026

Delivering Your Metro, the Way Forward

Focus Today



Service Excellence

Deliver safe, reliable, convenient, accessible, and world-class service that customers can trust across all modes.

Objectives of Service Excellence Goal

- **Safety and Security**
- **Reliability**
- **Convenience**



Talented Teams

Attract, develop, and retain world-class talent where individuals feel valued, supported, and proud of their contribution.

Objectives of Talented Teams Goal

- **Recruitment and Retention**
- **Learning and Development**
- **Customer Service Mindset**

Focus Today



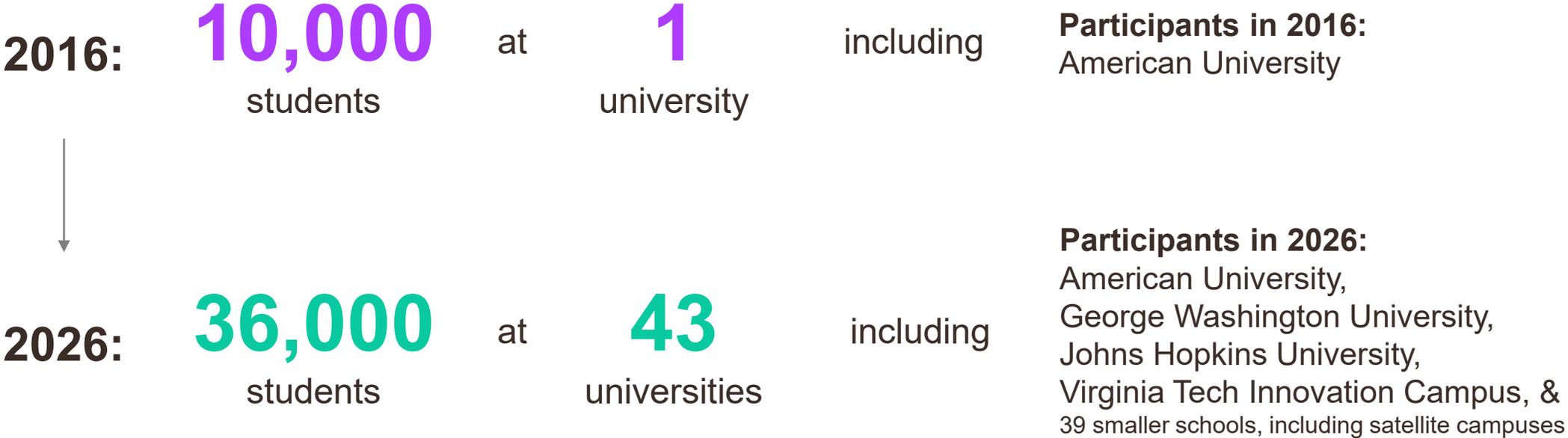
Financial & Organizational Efficiency

Steward public resources and efficiently allocate resources where they drive the most value, to ensure service delivery.

Objectives of Financial & Organizational Efficiency Goal

- **Financial Responsibility**
- **Organizational Efficiency**
- **Energy Management**

This year, U-Pass is celebrating its 10th anniversary



Today, U-Pass provides a significant discount and unlimited rides for participating students

Today's Daily Cost
for Participants:

\$1.00

per student per day



43
colleges and universities



36,000
participating students

VS

Equivalent Daily Cost
for Non-Participants:

\$7.20

per student per day*



20+
nonparticipant institutions



165,000+
nonparticipant students**

* Comparable cost is for Metro's \$216 Monthly Unlimited Pass.

** Based on Metro's estimate of potentially-eligible part-time and full-time students at campuses located near Metro transit facilities. The Washington region has 300,000 total post-secondary students, per a Consortium of Universities estimate.



To expand U-Pass further, some universities have identified a need for additional program flexibility



Program Goals

Grow student ridership to inspire lasting transit-use among next generation of transit customers.

- **Increase affordable transit access:**
Expand the number of students participating in the U-Pass program
- **Build a regional travel product:** Enable easy expansion of U-Pass into a broader regional university travel product
- **Balance growth with financial stewardship:** Index to future fare increases through program design



Opportunities for Growth

To join the program, universities not yet participating in U-Pass have identified a need for additional program flexibility with an opt-in model.

- **Flexibility:** Some students need the flexibility to decide whether to participate
- **Frequent transit access:** Some schools have less access to frequent transit service

By providing this additional flexibility, Metro expects to enroll additional universities and students located nearby to Metro transit service.

Recommendation: Update the U-Pass program to provide two options. Each school can choose the **current universal model** or **new opt-in model**

Metro will provide a two-track program, allowing each school to choose between the current universal model or a new opt-in model with a lower minimum participation requirement:



Universal Model: \$1.00/student/day & 100% participation requirement*



Opt-In Model: \$1.75/student/day & 33% participation requirement*

Program Conditions:



Schools can allow part-time students, graduate students, and community college students to participate



Each school will determine the population of students eligible to participate in the U-Pass program



Metro will increase daily cost with future fare increases

* Based on the actual number of students eligible to participate in U-Pass each school year.

Next Steps

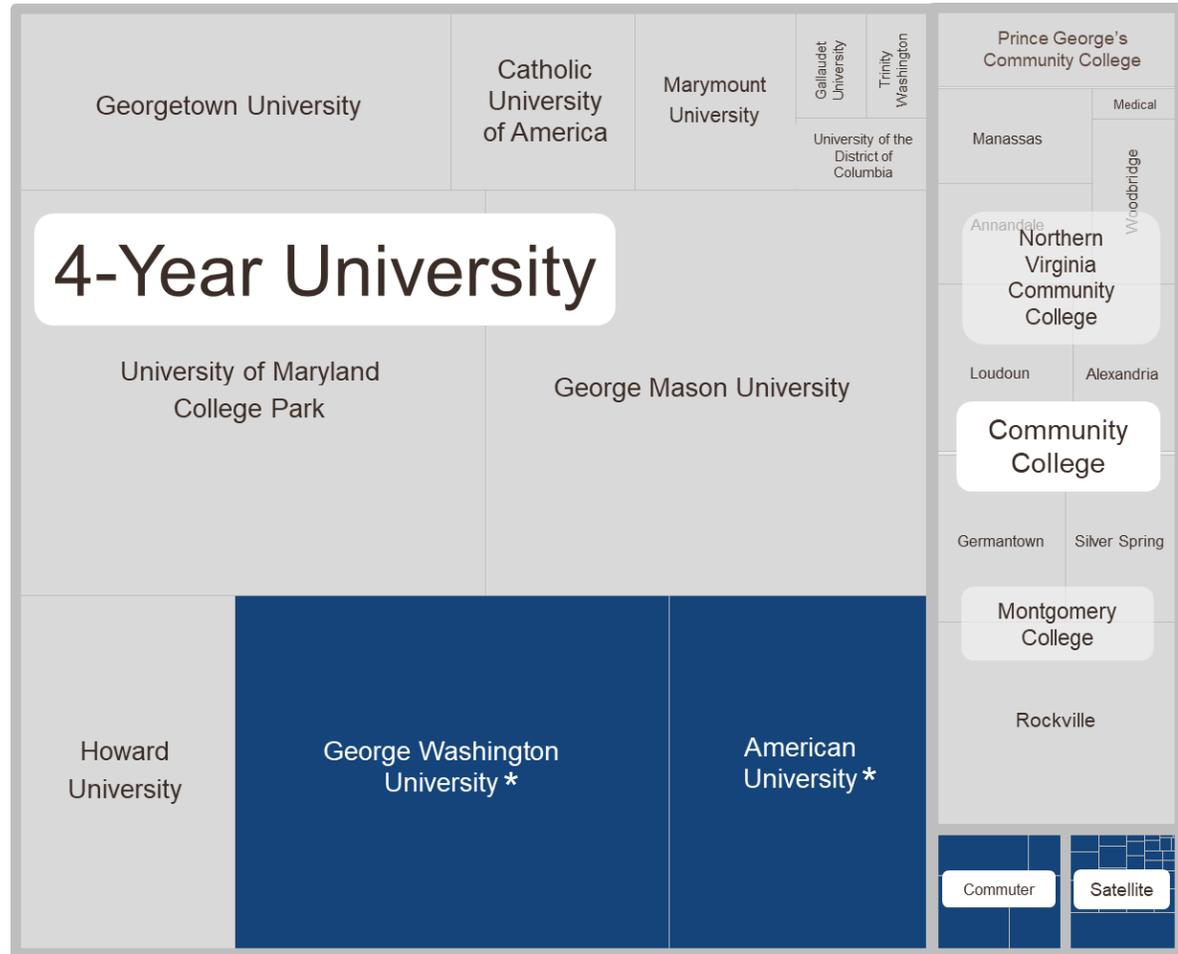
- **Staff recommends Board adoption of the proposed resolution**
- Continued outreach to universities not yet participating in the U-Pass program
- Launch new program for the 2026-2027 school year

Appendix

U-Pass Participants (2025 – 2026)

1. American University
2. Arizona State University
3. Bay Atlantic University
4. Baylor University
5. Boston University
6. Brown University
7. Carnegie Mellon University - Heinz College
8. Carnegie Mellon University - Institute for Strategy & Technology
9. College of The Holy Cross - Washington Semester Program
10. College of William and Mary - Washington Center
11. Divine Mercy University
12. Georgia Institute of Technology
13. Hamilton College
14. James Madison University - Washington Semester
15. Johns Hopkins University - Advanced Academic Programs
16. Johns Hopkins University - School of Advanced International Studies
17. Johns Hopkins University - Carey School of Business
18. Loyola University
19. Lutheran College - Washington Semester
20. Marquette University - Les Aspin Center for Government
21. Northwestern University
22. Ohio University - Scripps College of Communication
23. Southern University of New York (SUNY) - Brockport
24. Stanford University
25. Syracuse University - Maxwell School of Citizenship & Public Affairs
26. The Chicago School of Professional Psychology
27. The George Washington University
28. The Ohio State University - John Glenn College of Public Affairs
29. United Methodist College Washington Consortium Capitol Hill (CHIP)
30. University of Alabama - School of Social Work
31. University of California - Washington Program (UCDC)
32. University of Colorado
33. University of Georgia Washington Semester
34. University of Kentucky
35. University of Pennsylvania
36. University of Southern California - DC
37. University of Texas - Dallas - The Archer Center
38. University of Wisconsin
39. Virginia Tech (Innovation Campus)
40. Wake Forest University
41. Washington Internship Institute

Current pricing structure has limited U-Pass to 18% of total addressable market



4-Year University

18%

of the 200,000 post-secondary students in the DMV are enrolled in U-Pass.**

Offers U-Pass



0%

of the 60,000 part-time post-secondary students in the DMV are eligible to participate in the U-Pass program, including 9,000 at institutions that offer U-Pass.**

U-Pass offered, by number of full-time students attending

** Based on Metro's estimate of potentially-eligible part-time and full-time students at campuses located near Metro transit facilities. * Does not include part-time students not currently eligible for U-Pass.

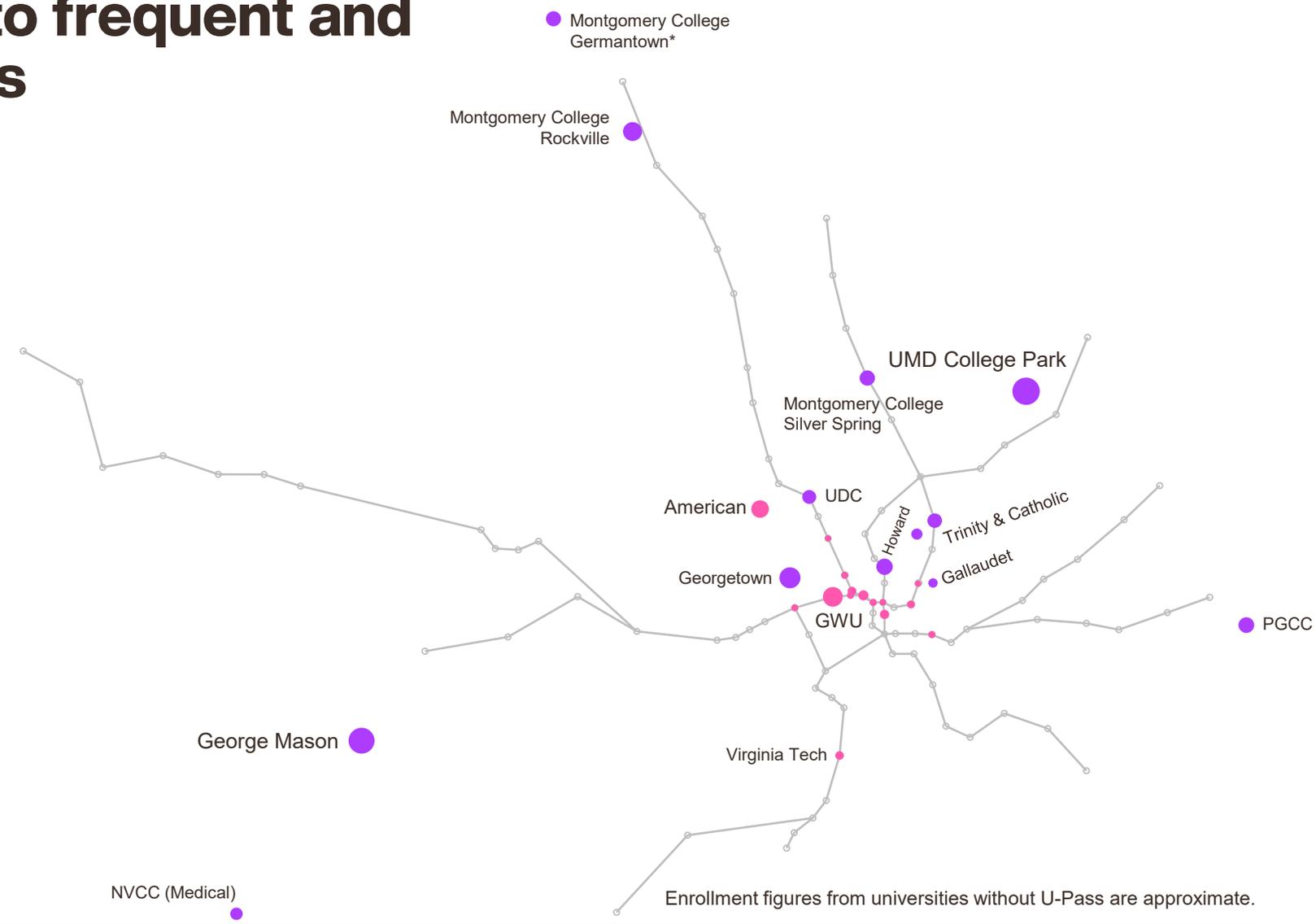
U-Pass is most widely adopted by universities with access to frequent and convenient transit options

U-Pass

- Offers U-Pass
- Does not offer U-Pass

Number of Students

- 0
- 10000
- 20000
- 30000
- 40000



SUBJECT: APPROVAL OF REVISED UNIVERSITY PASS PROGRAM FARES AND RULES

RESOLUTION
OF THE
BOARD OF DIRECTORS
OF THE
WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

WHEREAS, Section 60 of the WMATA Compact requires approval from the Board of Directors to establish new fares and fees; and

WHEREAS, In Resolution 2016-14, the Board of Directors established a University Pass (U•Pass) pilot program and authorized staff to enter into a pilot agreement with interested universities; and

WHEREAS, In Resolutions 2016-24, 2017-16, and 2018-15 the Board of Directors expanded the U•Pass program and made it permanent; and

WHEREAS, The Board of Directors desires to update and revise the delegated authority given to the General Manager and Chief Executive Officer in Resolution 2018-15 to expand the U•Pass program and obtain sponsorships for the program;

NOW, THEREFORE, be it

RESOLVED, That Resolutions 2016-14, 2016-24, 2017-16, and 2018-15 are rescinded in their entirety; and be it further

RESOLVED, That the Board of Directors authorizes the General Manager and Chief Executive Officer or his designee to establish and manage the Universal U•Pass Program and Opt In U•Pass Program consistent with the respective terms and conditions set forth in Attachment A hereto; and be it further

RESOLVED, That the General Manager and Chief Executive Officer and Executive Vice President and Chief Financial Officer, or their designees, are authorized to negotiate and execute agreements with universities for participation in the U•Pass Programs consistent with this Resolution, but may not make structural changes to the U•Pass Programs without prior approval of the Board of Directors; and be it further

RESOLVED, That this Resolution shall not affect contracts currently in force through the duration of the 2025-2026 school year; and be it finally

RESOLVED, That in order to ensure the continuity of the U•Pass Programs, this Resolution shall be effective immediately.

Reviewed as to form and legal sufficiency,

_____/s/

Patricia Y. Lee
Executive Vice President, Chief Legal Officer,
and General Counsel

WMATA File Structure No.:
9.12.9 Tariff (WMATA Fare Structure)

PROPOSED

ATTACHMENT A

	Universal U•Pass Program	Opt In U•Pass Program
Minimum Participation Requirement of Eligible Students	100%	33%
Minimum cost to participating university per enrolled student per day	\$1.00	\$1.75

Under both the Universal U•Pass Program and the Opt In U•Pass Program each participating university shall define a population of enrolled students eligible to participate, with the consent of the WMATA Executive Vice President and Chief Financial Officer or his designee.

When applicable, the daily cost to each participating university shall increase by no less than the percentage increase of the weekday base fare on Metrorail following a fare increase, rounded up to the nearest five (5) cents, unless explicitly waived by the WMATA Board of Directors.

Passes may be issued for durations as may be established and revised by the WMATA Executive Vice President and Chief Financial Officer or his designee. Passes shall be valid for use on any trip on Metrorail and Metrobus but may not be used on MetroAccess.

Participating students shall pay the non-rider rate at parking facilities.



Finance and Capital Committee

Action Item III-C

February 26, 2026

Approval of Joint Development Agreement at Congress Heights and the Bus Loop Reimbursable Project



Board Document

OVERVIEW			
PRESENTATION NAME	Congress Heights Joint Development Agreement	DOCUMENT NO.	300098
ACTION OR INFORMATION	Action		
STP GOAL	Financial and Organizational Efficiency		
RESOLUTION	Yes		
EXECUTIVE OWNER			
EXECUTIVE TEAM OWNER	Rickard, David B.		
DEPARTMENT	Finance		
DOCUMENT INITIATOR	Hughes-Cromwick, MacPherson		
OTHER INFORMATION			
COMMITTEE	FCC	COMMITTEE DATE	2/26/2026
PURPOSE/KEY HIGHLIGHTS	Request authorization to enter into a joint development agreement at the Congress Heights Metro Station.		
DISCUSSION	<p>Joint Development maximizes the value of Metro assets by increasing transit ridership, generating new fare revenue, and supporting local economic development.</p> <p>In 2022, Metro received an unsolicited proposal from the District of Columbia Public Library (DCPL) to ground lease property made available from the reconfiguration of Metro’s bus loop at Congress Heights. Metro has negotiated a joint development agreement with DCPL and proposes to enter a ground lease with DCPL, who will construct a 23,000 SF mass timber library that will include a bus operator relief facility.</p> <p>The proposed Joint Development agreement meets the Board of Director’s joint development approval criteria:</p>		



Board Document

	<ol style="list-style-type: none">1. Maintains or enhances transit ridership, safety and/or access2. Maintains or enhances WMATA's ability to operate transit services and/or maintain the transit system3. Has a positive net fiscal impact for WMATA4. Is consistent with or enhances local land use and economic development plans5. Complies with FTA Guidelines
INTERESTED PARTIES	None
RECOMMENDATION/NEXT STEPS	Board authorization to execute a joint development agreement at the Congress Heights Metro Station. Construction of the proposed library is anticipated to begin in Summer 2026.
FUNDING IMPACT	The joint development with DCPL will positively impact ridership and fare revenue.

Congress Heights Joint Development Agreement & Bus Loop Reimbursable Agreement



Finance and Capital Committee

Washington Metropolitan Area Transit Authority
February 26, 2026

Delivering Your Metro, the Way Forward



Service Excellence

Deliver safe, reliable, convenient, accessible, and world-class service that customers can trust across all modes.

Objectives of Service Excellence Goal

- **Safety and Security**
- **Reliability**
- **Convenience**



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Attract, develop, and retain world-class talent where individuals feel valued, supported, and proud of their contribution.

Objectives of Talented Teams Goal

- **Recruitment and Retention**
- **Learning and Development**
- **Customer Service Mindset**

Focus Today



Financial & Organizational Efficiency

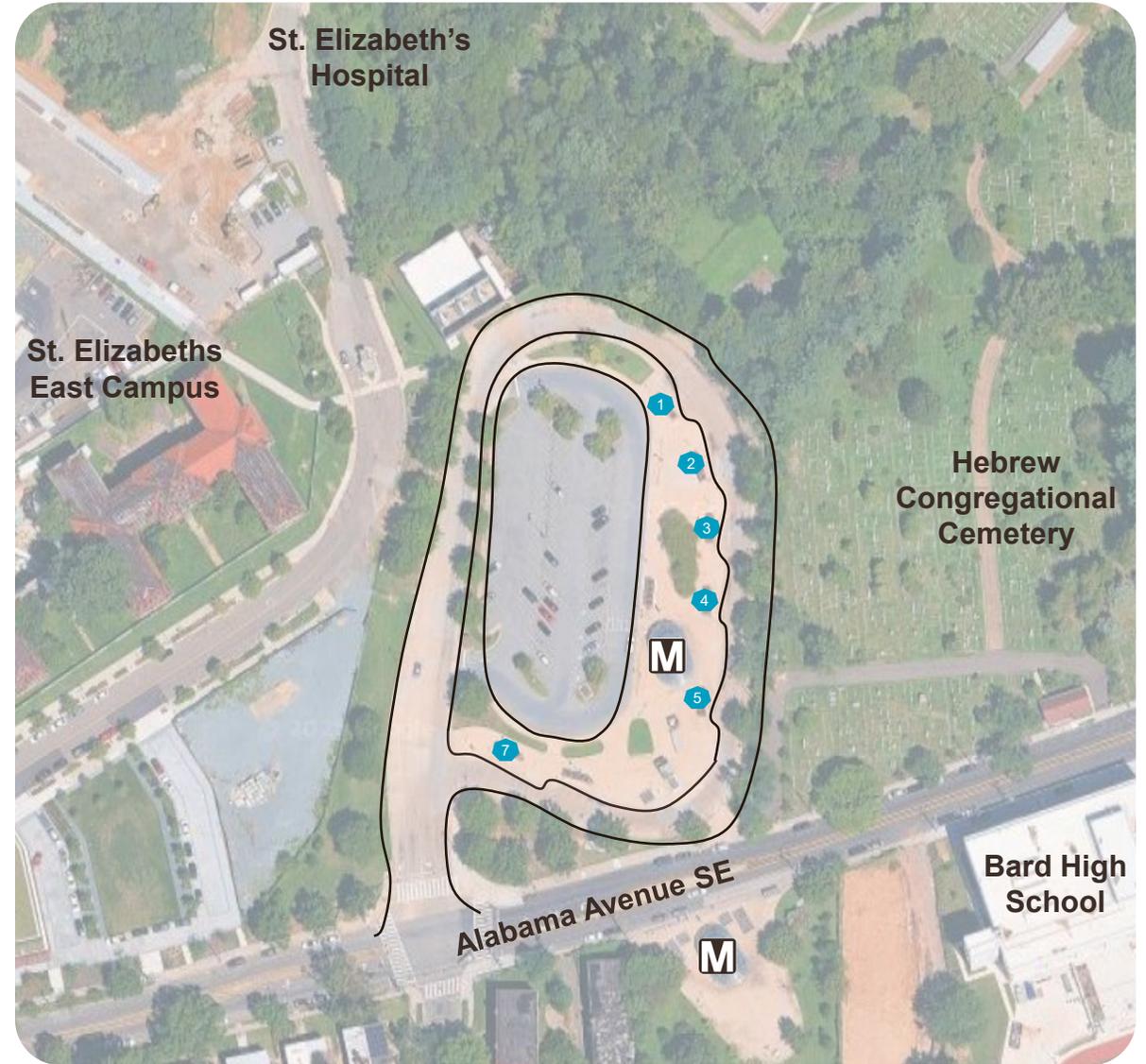
Steward public resources and efficiently allocate resources where they drive the most value, to ensure service delivery.

Objectives of Financial & Organizational Efficiency Goal

- **Financial Responsibility**
- **Organizational Efficiency**
- **Energy Management**

Background

2019	Metro and the District exchange land at Congress Heights to allow for future 13 th Street SE extension
2020	District authorizes capital funding for 13 th Street SE extension & transit facility changes
2021	St. Elizabeths East Master Plan adopted & DC Comprehensive Plan updated
2022	Metro receives unsolicited proposal from the District for a public library at Congress Heights
Sep 2023	Metro holds Compact Public Hearing on proposed changes to transit facilities
Dec 2023	Metro Board approves the final staff report and amendment to the Mass Transit Plan to reconfigure the bus loop and eliminate the Kiss & Ride lot



Congress Heights Station and St. Elizabeths East

The District is investing \$15 million in transit and infrastructure improvements to support a broader housing and economic development initiative

- Improves multimodal connections to 183-acre redevelopment and creates opportunity to anchor station with new DC Public Library
- St. Elizabeths East Campus includes housing, commercial, institutional and entertainment uses

Igniting D.C.'s Future —
Where History Meets Innovation

Nestled within the heart of our nation's capital, St. Elizabeths East stands as a beacon of economic promise, an abundant wellspring of historic resources, and a gateway to federal access. This sprawling 183-acre campus presents a rare and monumental opportunity, a prospect to metamorphose this community into a vibrant crucible of ideas and commerce.

Parcel 2
Cedar Hill Regional Medical Center

136 inpatient beds, a verified trauma center, adult and pediatric emergency departments, maternal health and delivery, & a community space.

Parcel 7

Awarded to the St. Elizabeths East Legacy Partners.

Parcels 10 & 14
Townhomes

Named "District Towns" and boasts 88 townhome units.

Parcel 17
Whitman-Walker Health

Six-story, 120,000 square foot health care facility.

Parcel 15
Sycamore and Oak

Sycamore & Oak Incubator Space for 13 Ward 7&8 Businesses.

Parcel 6

Awarded to Parcel 6 Community Development Partners, LLC

Parcel 12
CareFirst Arena

CareFirst Arena Home of the 2019 WNBA Champions, Washington Mystics, and practice facility for the Washington Wizards.

Parcels 11

The Residences at St. Elizabeths East Adaptive Reuse Construction 252 Apartments.

Parcel 6
Garage

Design and Construction of Parking Garage with 750 parking spaces within a multi-level parking structure.

Parcel 18
Congress Heights Library

Future Congress Heights Library.

M Congress Heights Metro Station

Congress Heights Transit Improvements

- Metro to enter into reimbursable agreement with the Office of the Deputy Mayor for Planning and Economic Development, who is funding and leading the construction of the transit improvements
- Transit improvements include:
 - Reconfigured Metro bus loop (seven bus bays, two layover spaces)
 - New bus shelters, lighting, sidewalks and a new traffic signal at bus loop exit
 - Five curbside pick-up/drop-off spaces to be created on new 13th St. SE and three on Alabama Ave SE
- Metro to fund new CCTV system in the new bus loop
- Construction commencement anticipated in Summer 2026



Joint Development Agreement Summary

- Unsolicited offer from DC Public Library to construct new 23,000 SF mass timber library
- Library will include new bus operator relief facility to be funded by Metro
- 99-Year ground lease
- Construction commencement anticipated in Summer 2026



Recommendation

Committee Approval to Authorize Staff to:

- Execute a Joint Development Agreement with the District of Columbia Public Library
- Execute a reimbursable agreement with the District of Columbia



SUBJECT: AUTHORIZATION TO EXECUTE A JOINT DEVELOPMENT AGREEMENT WITH THE DISTRICT OF COLUMBIA PUBLIC LIBRARY TO LEASE LAND LOCATED AT THE CONGRESS HEIGHTS METRO STATION

RESOLUTION
OF THE
BOARD OF DIRECTORS
OF THE
WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

WHEREAS, Section 2.3 (C) of the Authority's Joint Development Policies, as amended by Resolution 2022-34, requires the Board of Directors to authorize staff to execute a joint development agreement, including in connection with an unsolicited offer; and

WHEREAS, Section 3.3 of the Authority's Joint Development Policies allows WMATA to consider unsolicited offers to lease or purchase WMATA property from a jurisdictional partner; and

WHEREAS, The District of Columbia Public Library ("DCPL") submitted to WMATA an unsolicited proposal to lease land located at Congress Heights Metro Station to construct a new library; and

WHEREAS, Staff has negotiated a joint development agreement with DCPL that meets the approval criteria for joint development set forth in Section 2.2 of the Joint Development Policies and is consistent with Metro's 10-year Strategic Plan for Joint Development;

NOW THEREFORE, be it

RESOLVED, That the Board of Directors authorizes the General Manager and Chief Executive Officer or his designee to execute a Joint Development Agreement with the District of Columbia Public Library to lease WMATA property located at the Congress Heights Metro Station; and be it finally

