Safety and Operations Committee

Board Information Item IV-A

January 16, 2020

Silver Line Phase 2 Update
Silver Line Phase 2 - Outstanding Issues

Staff will present the Board with an update of the outstanding Silver Line Phase 2 quality issues previously presented to the Safety and Operations Committee on September 12 and November 21, 2019.

To inform the Safety and Operations Committee of the current status of construction quality issues that were previously presented on September 12, 2019 and November 21, 2019.

Capital Rail Constructors, a joint venture of Clark Construction Group, LLC and Kiewit Infrastructure South Co., is the design-build contractor for Package A of the Silver Line Phase 2 (mainline and stations), and Hensel Phelps Construction Company is the design-build contractor for Package B (Dulles Rail Yard). Major subcontractors and consultants under these entities include Mass. Electric Construction Company, Parsons Corporation, Dewberry, Systra, and M.C. Dean.

Major consultants and contractors supporting Metro's efforts on the project include Mott MacDonald, Gannett Fleming, HNTB, and Cubic Transportation Systems.

Key Highlights:
• As part of Metro's ongoing review of the Silver Line Phase 2 project, to date 12 major issues were identified. Four have been resolved, four are currently being remediated, and four are pending resolution.

• Metro, as intended future owner and operator, determines when all the conditions necessary for Metro acceptance have been satisfied, and whether Phase 2 of the project is accepted into the Adopted Regional System (ARS).

• Dynamic Testing for Phase 2 includes testing the tie-in of the Automatic Train Control (ATC) system to Phase 1. To support this ATC tie-in testing, 13 weekend outages of the Wiehle-Reston East Station were scheduled between November 2019 and March 2020; however, the ATC outages scheduled in December 2019/January 2020 have not taken place due to insufficient Automatic Train Control (ATC) software validation by Airports Authority contractor.

• The unresolved quality issues and the delays in ATC testing for the tie-in at Wiehle-Reston East Station create risk in further delaying Metro acceptance of the project.

• Metro will establish a revenue service date after all identified deficiencies have been resolved to meet acceptance standards.

Background and History:

Phase 2 of the Silver Line will extend the Metrorail system into Loudoun County, Virginia, and provide 11.4 miles of new track from the interim terminus at Wiehle-Reston East Station, through the Washington Dulles International Airport, to a terminus in eastern Loudoun County. It includes six new Metrorail stations (Reston Town Center, Herndon, Innovation Center, Washington Dulles International Airport, Loudoun Gateway, and Ashburn), and a new service & inspection yard.

Metro's role and responsibilities for the design-build phase of the Silver Line Phase 2 project are as defined in the Cooperative Agreement executed between the Airports Authority and Metro on August 7, 2013.
The Board of Directors amended the ARS to incorporate the Dulles Metrorail Extension (Silver Line) subject to the fulfillment of certain "ARS Contingencies" adopted in Resolution 2012-24. Additional conditions precedent for acceptance are established in Article 6 of the Cooperative Agreement.

Discussion:

Construction of the Silver Line Phase 2 is well advanced. Construction is nearly complete, and systems installations and testing are under way. Dynamic Testing Readiness has been certified, and testing using Metro railcars is under way.

In addition to Dynamic Testing Readiness, the project will advance through several milestones moving towards the start of revenue service. These milestones are defined and summarized as follows:

**Dynamic Testing Readiness** – determination that the contractor has completed the work in accordance with the contract documents which renders the project safe and capable of supporting dynamic testing. This determination is supported by documentation of the following: final alignment and track configuration; operational traction and third rail power; completion of prerequisite automatic train control static testing; activation of contractor start-up railroad safety procedures; and verification of train, track and structure clearances.

**System Performance Demonstration (SPD)** – activities conducted by the contractor to demonstrate that the integrated subsystems of the project perform, both individually and collectively, in accordance with the contract requirements. The SPD testing addresses normal, abnormal, and simulated emergency operations, and includes both static and dynamic tests.

**Substantial Completion (SC)** – the work is substantially complete, all conditions of substantial completion have been met, and the project is ready for operational readiness testing. Conditions to substantial completion
include performance of contractor inspections and tests, delivery of record documents and spare parts, completion of training and contractor safety certification, correction of all defects that materially adversely impact the operations of the Project, and provision of O & M manuals and punch list completion schedule.

Operational Readiness Date (ORD) – the date on which Metro determines that the Project is sufficiently complete for Metro to commence simulated rail service, and that the conditions to operational readiness have been met. A condition of operational readiness is the successful completion of operational readiness testing conducted by Metro.

Pre-Revenue Activities – between ORD and Acceptance, Metro has provisional care, custody and control of the project, and performs activities in preparation for revenue service. These activities include verification that conditions precedent for acceptance have been met; simulated service; emergency drills; safety certification; mobilization of stations and yard; re-keying all facilities; providing escorts to support contractor punch list completion; control right-of-way operations; and performance of preventive maintenance inspections.

Metro’s acceptance determination is supported by the completion of certain ARS Acceptance Tasks, verification that all conditions precedent for acceptance have been met, and Metro’s determination that Phase 2 is eligible and ready for Metro Acceptance.

The conditions precedent for acceptance of Phase 2 into the ARS as established in the Cooperative Agreement are summarized as follows:

Condition 1. Punch List – all punch list work completed to Metro’s satisfaction. If not completed, Metro has the right to complete punch list items at the Airport Authority’s expense.

Condition 2. Property Transfers – The Airports Authority
shall have transferred to Metro the appropriate property interests as indicated in the approved Right-of-Ways plans.

**Condition 3. Spare Parts and Training** – Metro shall have received all spare parts, O&M manuals, and necessary training.

**Condition 4. Record Deliverables** – record deliverables have been received by Metro.

**Condition 5. Assignment of Warranties** – all warranties have been assigned to Metro, and all documentation necessary to enforce the warranties has been provided to Metro.

**Condition 6. Permits** – The Airports Authority shall have obtained for Metro all land use and permitting approvals necessary for Metro’s operations.

**Condition 7. Payments** – The Airports Authority shall have paid Metro all funds due and owing.

**Condition 8. Safety and Security** – project has achieved certification by Metro Chief Safety Officer.

**Condition 9. Insurance** – Metro shall have received all certificates of insurance.

**Condition 10. Storm Water Management** – The Airports Authority shall have obtained maintenance agreements as required.

A series of quality issues have been documented on the project, including the following:

**Underway**

- Track insulated joint (IJ) deficiencies at Dulles Yard
- Precast concrete wall panel cracks at Dulles Yard Buildings
- Tight gauge at switches in Dulles Yard
- Concrete tie deficiencies

**Unresolved**
• Track plate deficiencies
• Cross level deficiencies at special track work
• Ballast deficiencies at Dulles Yard
• Precast concrete panel deficiencies at stations

An additional issue that is currently pending is the validation of software for the ATC tie-in at Wiehle-Reston East Station. As noted earlier, previously scheduled outages to advance ATC testing have been deferred until the contractor submits and obtains software validation to ensure that the testing will not adversely affect rail operations on the existing system.

Updates on the status of these quality issues are discussed in the attached presentation.

FUNDING IMPACT:

There is no impact on funding for presenting this update. However, should any Silver Line Phase 2 revenue service ramp up costs occur in FY2020, an amendment to the FY2020 Budget will be required.

<table>
<thead>
<tr>
<th>Project Manager:</th>
<th>Neil Nott</th>
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<td>Project Department/Office:</td>
<td>Capital Delivery/Project Implementation and Planning (CAPD/PICO)</td>
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TIMELINE:

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<tr>
<th>Previous Actions</th>
<th>August 2013 – Metro and MWAA executed the negotiated Cooperative Agreement that provides for Metro support throughout the design-build phase of the Silver Line Phase 2 project.</th>
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<td>Anticipated actions after presentation</td>
<td>Month/year – Acceptance of Silver Line Phase 2.</td>
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Silver Line Phase 2
Update

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Phase 2 Tie-In Testing

- Prior to completion of Dynamic Testing, and before beginning of SPD, testing of the Automatic Train Control (ATC) system tie-in to Phase 1 will be required
- Outages at the Wiehle-Reston East Station needed to support ATC testing
- Outages scheduled in December/January canceled pending ATC software validation/verification by Airports Authority’s contractor
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Identified Issues

- Aerial track girder cracking
- Pedestal deficiencies at Dulles Airport Station screen wall
- Roadway pavement failures at Dulles Yard
- Buy America issues with bridge cranes at Dulles Yard
- Track insulated joint (IJ) deficiencies at Dulles Yard
- Precast concrete wall panel cracks at Dulles Yard buildings
- Tight gauge at switches in Dulles Yard
- Concrete tie deficiencies
- Track plate deficiencies
- Cross-level deficiency at special track work
- Ballast Deficiencies at Dulles Yard
- Precast concrete panel deficiencies at stations
- Automatic Train Control (ATC) testing to enable Wiehle Reston East Tie-in

Resolved: ✔
Underway: !!
Unresolved: ✗
Silver Line Phase 2 Update

Track insulated joint (IJ) deficiencies at Dulles Yard

- Mechanical deficiencies (misaligned/oversized holes)
- Airports Authority tests must verify that the IJ’s not replaced are not deficient
- ATC and power re-testing of IJ’s has been completed - test documentation pending
- Metro acceptance or rejection will be based on Metro’s final review of the rework
Preecast concrete wall panel cracks at Dulles Yard buildings

- Airports Authority and contractor concluded that cracking on the surface of the exterior wall panels is due to panel connections restraining the panel thermal and shrinkage movement.
- Although cracks are narrow, potential exists for reduced durability.
- Sealer proposed by contractor will require multiple reapplications. Contractor considering patching methods that will not require reapplication.
- Sealer application will continue in the spring with warmer weather.
- Metro OIG is conducting a review of this issue; awaiting report.
- Metro acceptance or rejection of the panels will be based on OIG findings.
Tight gauge at switches in Dulles Yard

- Condition exists at 39 switches in Dulles Yard
- Contractor has reported to MWAA that remediation is complete
- Airports Authority to verify and advise Metro to initiate review
- Metro acceptance or rejection will be based on Metro’s final review of the rework
Concrete tie deficiencies

- Some concrete switch ties exceed contractual design requirements for allowable camber.
- Remediation or replacement of cambered ties continues to be reviewed in conjunction with resolution of cross-level deficiency.
Track plate deficiencies

- Track plates at special trackwork exhibit curvature in excess of contractual design requirements for flatness creating gap between plate and tie
- Gaps at track plates may be resolved by remediation of cross-level deficiencies
- Metro will require remedy to address any gaps at track plates remaining that could result in fatigue failure
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**Cross-level deficiency at special track work**

- Mainline turnouts throughout ballasted areas (29 turnouts)
- Inability to achieve compliance with the requirements for maximum allowed cross-level (1/8” +/-)
- Deficiencies are not uniform - each turnout has unique conditions
- Remediation installed by contractor incorporates unique thicknesses for pads, custom guard rail plates, and ancillary hardware for each turnout

[Diagram showing cross-level with note: Not to exceed 1/8" +/-]
Cross-level deficiency at special track work (cont.)

- Metro rejects the contractor remedy because it is not a safe and effective long-term solution
- Airports Authority directed contractor to conduct tamping exercise with outside contractor and remove non-standard components; this work is currently underway
Ballast deficiencies at Dulles Yard

- Ballast contaminated with materials of inappropriate size/consistency; condition can lead to drainage issues, affect ability to constrain tracks, and pose a potential safety risk

- Metro OIG recommends complete survey and testing of ballast

- In addition to Airports Authority’s 45 sampling location, Metro’s consultant identified additional 45 sampling locations and test methods – collection of samples and sieving completed

- Results being reviewed by Metro’s consultant

- Metro acceptance or rejection will be based on complete and thorough remediation of the fouled ballast in the Yard to meet required standards
Pre.cast concrete panel deficiencies at five at-grade stations

- Based on whistleblower complaint, federal investigation confirmed falsifying of test results at the concrete plant
- Deficiencies include high water/cement ratio; low air content; insufficient concrete cover of reinforcing; potential Alkali-Silica Reactivity (ASR)
- Airports Authority’s contractor applied Silane sealer as a remedy
- Metro’s OIG identified Airports Authority’s contractor test results that 20% of 25 cores tested failed to achieve sufficient penetration of sealer
- Airports Authority’s contractor applied additional sealer and reports that their testing shows sufficient penetration
- Metro OIG recommended that all panels (approximately 1700) would require visual inspection for rust/cracks every 3 months
- Inspection of current conditions to be conducted by OIG consultant
- Metro rejects the remediation and the panels unless and until the Airports Authority proposes a safe and effective long term solution
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- **ATC testing delayed pending software validation and certification by contractor**

  - At the request of the Airports Authority, Metro had scheduled continuous weekend shutdowns of Wiehle-Reston East Station to facilitate ATC testing for Phase 1-Phase 2 connection
  
  - To ensure that this ATC testing does not adversely affect existing system operations, contractor is required to submit software validation and certification; this has not been done
  
  - The shutdowns for January and February have been cancelled and will be rescheduled after contractor provides acceptable software validation and certification
  
  - Delays in ATC testing will affect the project schedule
Summary

- Airports Authority projects Substantial Completion in April 2020.
- Metro will not set a target service date until all identified deficiencies have been resolved to meet acceptance standards, including ATC testing with certified software for tie-in.
- Metro has requested the Washington Metrorail Safety Commission (WMSC) to conduct an extensive pre-revenue service review including current deficiencies.
- Airports Authority’s response to the unresolved deficiencies will determine path forward and timing for Metro acceptance or rejection of the project.