

#### Finance, Administration and Oversight Committee

FY2010 Budget Review Item III-A

February 12, 2009

**Review Expense and Revenue** 

#### Washington Metropolitan Area Transit Authority Board Action/Information Summary

○ Action ● Information	MEAD Number:	Resolution: <sup>O</sup> Yes • No
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#### TITLE:

Continued Review of FY2010 Revenue & Expense

#### PURPOSE:

To present the Board's Finance, Administrative and Oversight Commitee additional information on the proposed FY2010 revenue and specific operating expenses.

#### **DESCRIPTION:**

A Powerpoint presentation

#### FUNDING IMPACT:

No impact on funding

#### **RECOMMENDATION:**

NA

#### Continued Review of FY2010 Expense and Revenue

Presented to the Board of Directors:

Finance, Administrative and Oversight Committee

February 12, 2009







#### **Budget Adjustment**

_		FY2009 Approved Budget	Baseline Changes	Admin Cuts	Service Cuts	FY2010 Proposed Budget
_	Revenue	\$794	(\$17)	\$0	(\$14)	\$767
	Expense	\$1,329	\$159	(\$103)	(\$87)	\$1,302
	Subsidy	\$535	\$176	(\$103)	(\$73)	\$535
	Adjustmen	t to correct	(\$22)	\$22		
Corre	cted "Gap" and	Admin Cut	\$154	(\$81)		

- Baseline changes included over-estimation of personnel costs listed as "other" in Jan 8<sup>th</sup> budget presentation
- Error correction eliminates a double count in both the expense increases and decreases
- The actual list of Admin/Operational cuts totals \$81 million



## Budget Crosswalk FY2009 to FY2010

	Revenue	Expense	Subsidy	FY2010 Subsidy Increase/ (Decrease)
FY2009 APPROVED BUDGET	\$794	\$1,329	\$535	
FY2010 Baseline Changes: a. Ridership/Revenue Increase b. One-time-only fares from FY09 Baseline Revenue Changes	\$19 <u>(\$36)</u> (\$17)			\$17
c. Uncontrollable Expense Increases d. Admin/Operations Cuts		\$137 (\$81)		\$137 (\$81)
FY2010 PROPOSED BUDGET	\$777	\$1,385	\$608	\$73
FAO Committee Budget Adjustments:				
FAO Committee Budget Adjustments:	\$	\$	\$	\$
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#### **FY2010 Revenue Assumptions**

Key FY2010 Revenue Assumptions:

- No fare increase
- Ridership growth continues at current rates
- Full year impact of:
  - **Balanced transfer**
  - Discontinue budgeted fare integration
  - Elimination of paper transfers
- One time budget reduction related to 2008 fare increase
- Economic downturn impact on non-passenger revenue



Non-Passenger Revenue:

- Parking dollars limited by number of spaces
  - Hourly parking revenue less than anticipated in FY09 and the trend is expected to continue into FY2010
- Advertising dollars tied to multi year contract/ends 2011
- Joint Development & Fiber Optics react to market forces
- Interest revenue tied to conditions in the financial markets
- All other revenue sources with minimal, zero or negative growth
- Only new revenue source in FY2010 is Car Sharing Revenue



#### FY2010 Ridership

#### Annual Passenger Trips

				System
	Metrorail	Metrobus	MetroAccess	Total
FY09 Approved Budget	221,834	134,300	1,800	357,934
FY10 Proposed Budget	230,756	139,662	2,070	372,488
Total Increase	8,922	5,362	270	14,554
Percentage Increase	4%	4%	15%	4%

Trips in Thousands



#### **FY2010 Passenger Revenue**

#### Annual Passenger Revenue

				System
	Metrorail	Metrobus	MetroAccess	Total
FY09 Approved Budget	\$504,025	\$110,952	\$3,900	\$618,877
FY10 Proposed Budget	\$525,939	\$111,385	\$4,485	\$641,809
Total Increase	\$21,914	\$434	\$585	\$22,933
Percentage Increase	4%	<1%	15%	4%

Trips in Thousands



## FY2010 Ridership and Passenger Revenue

	Metrorail			Metrobus			MetroAccess			Total	
		Avg. Avg. Avg.		_							
	Revenue	Ridership	Fare	Revenue	Ridership	Fare	Revenue	Ridership	Fare	Revenue	Ridership
FY09 Approved Budget	\$504,025	221,834	\$2.27	\$110,952	134,300	\$0.83	\$3,900	1,800	\$2.17	\$618,877	357,934
FY09 Budget Variance/ Oct. 2008	\$496	<u>998</u>		\$2,009	<u>1,295</u>		\$26	<u>50</u>			
FY09 Projection - 1st Quarter	\$504,521	222,832	\$2.26	\$112,960	135,595	\$0.83	\$3,926	1,850	\$2.12	\$621,407	360,277
FY2010 Projection											
FY10 Projection											
FY09 Base Ridership/Revenue	\$504,521	222,832	\$2.26	\$112,960	135,595	\$0.83	\$3,926	1,850	\$2.12	\$621,407	360,277
Undo Fare Integration	\$13,600	-	\$0.06	(\$13,600)		-\$0.10					
FY10 Ridership Growth*	\$16,831	7,924		<u>\$2,593</u>	4,067		<u>\$559</u>	<u>220</u>			
FY10 Base	\$534,952	230,756	\$2.32	\$101,953	139,662	\$0.73	\$4,485	2,070	\$2.17	\$641,391	372,488
FY10 Adjustments											
Undo Rail-To-Bus Discount	N/A	-		\$9,972	-	\$0.07	N/A	-			
Implement Balanced Transfer	(\$9,013)	-	-\$0.04	(\$5,540)	-	-\$0.04	N/A	-			
Eliminate Paper Transfer	N/A	-		\$5,000	-	\$0.04	N/A	-			
FY10 Revenue/Ridership Projection	\$525,939	230,756	\$2.28	\$111,385	139,662	\$0.80	\$4,485	2,070	\$2.17	\$641,809	372,488

\* FY10 projection for Metrorail includes ridership growth on Metrorail of 3.6%, 3% peak, 4.1% off-peak, 4% Saturday and 6% Sunday

\* FY10 ridership projection for Metrobus is 3% across all periods

\* FY10 ridership projection for MetroAccess is 15%

\* Includes deferred revenue of \$28.1 million which adds between \$0.12 - \$0.13 to the rail average fare

\* Undoing Fare Integration of \$13.6 million adds approximately \$0.16 to the rail average fare and reduces bus by \$0.10.



## FY2010 Budget for Non-Passenger Revenue

	FY2009 Approved Budget	FY2010 Proposed Budget	Change
Advertising	\$39,000	\$42,000	\$3,000
Fiber Optics	\$13,400	\$10,900	<b>(\$2,500)</b> -18.7%
Rent	\$16,200	\$14,700	(\$1,500) <i>-9.3%</i>
School Fares	\$5,000	\$5,000	<b>\$0</b> 0.0%
Interest	\$4,700	\$3,150	(\$1,550) <i>-33.0%</i>
Employee Parking	\$209	\$209	<b>\$0</b> 0.0%
Bicycle Locker Revenue	\$42	\$42	<b>\$0</b> 0.0%
Telephone Revenue	\$1,001	\$991	<b>(\$10)</b> -1.0%
Vending Machine Revenue	\$168	\$180	\$12 <i>7.1%</i>
Subrogation Collection	\$600	\$600	<b>\$0</b> 0.0%
Car Sharing	\$0	\$56	\$56
Other	\$2,016	\$2,016	<b>\$0</b> 0.0%
SE Garage Offset	\$4,800	\$5,100	\$300 <i>6.3%</i>
Total Non-Passenger	\$87,135	\$84,943	(\$2,192) - <i>2.5%</i>



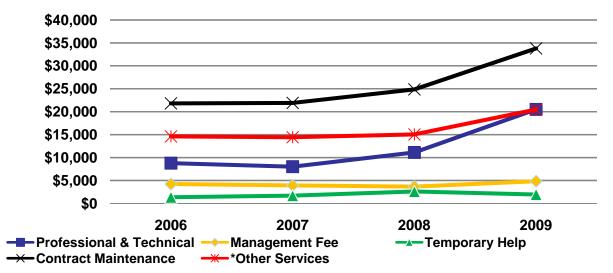
Follow-up Items from Previous Meeting:

- 1. Review expense trends in purchased services
- 2. Establish Fund for Retiree Health Liability
- 3. Review federal funding of operating budget
- 4. Review trends in credit/debit card expense and volume
- 5. Review trends in accident claims payments



## 1. Expense Trends in Purchase Services

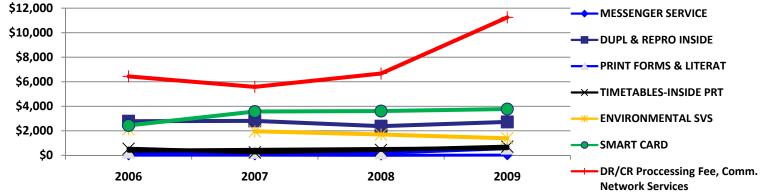
\$ Thousands				Approved	YTD	Year End	Proposed
	Actual	Actual	Actual	Budget	Actual	Forecast	Budget
Description	2006	2007	2008	2009	2009	2009	2010
Parking	\$4,220	\$3,916	\$3,657	\$4,835	\$1,971	\$4,445	\$4,482
Professional & Technical	\$8,774	\$8,002	\$11,109	\$20,493	\$5,571	\$18,841	\$17,441
Temporary Help	\$1,336	\$1,685	\$2,596	\$1,929	\$1,152	\$1,774	\$1,736
Contract Maintenance	\$21,796	\$21,894	\$24,848	\$33,786	\$13,343	\$31,062	\$31,753
Other Services	\$14,590	\$14,437	\$15,042	\$20,456	\$9,652	\$18,807	\$24,958
Total	\$50,717	\$49,933	\$57,253	\$81,500	\$31,688	\$74,930	\$80,370
Total	φ <b>30,717</b>	φ <del>4</del> 9,933 -2%	457,255 15%	42%	φ51,000	-8%	-1%





## 1a. Drill Down "Other" Purchase Services

\$ Thousands				Approved	YTD	Year End	Proposed
ç mousunus	Actual	Actual	Actual	Budget	Actual	Forecast	Budget
Description							
	2006	2007	2008	2009	2009	2009	2010
Messenger							
Services	\$15	\$15	\$3	\$24	\$0	\$0	\$0
Duplication/							
Reproduction	\$2,781	\$2,810	\$2,380	\$2,726	\$1,188	\$2,315	3,072
Print Form & Lit	\$258	\$239	\$208	\$587	\$104	\$203	269
Timetables –							
Inside Print	\$537	\$241	\$444	\$708	\$275	\$537	712
Environmental							
Services	\$2,131	\$1,960	\$1,703	\$1,391	\$1,215	\$2,368	3,143
Smartcard	\$2,436	\$3,568	\$3,611	\$3,772	\$2,389	\$7,339	6,839
DR/CR							
Processing Fee,							
Comm. Network							
Services	\$6,436	\$5,583	\$6,674	\$11,249	\$4,479	\$6,045	10,922
	\$14,59						
Total	5	\$14,416	\$15,023	\$20,456	\$9,652	\$18,807	\$24,958
		-1%	4%	36%		<b>-8%</b>	22%





## 2. Establish Fund for Retiree Health Liability

- GASB45 accounting rule changed in FY08 requiring recognition of the liability "promise" made to retirees to fund health insurance
- That new rule did not require funding the liability
- Organizations could continue pay-as-you-go funding, and for FY09 that was the Board's policy decision
- A growing unfunded liability exists: Currently \$59 million, forecast to increase to \$1.3 billion by FY2019
- With the failure of the financial markets and the economic downturn the existing unfunded liability is damaging Metro credit rating
- Additionally, by comparison, all local jurisdictions have chosen to fund their own retiree programs but not to fund Metro thereby adding to the credit rating challenge



## 2. Establish Fund for Retiree Health Liability

The FY2010 Proposed Budget included \$5 million to begin funding the liability and reduce the credit risks

\$5 million covered two costs:

- 1. Startup costs to create the fund, develop the investment programs of the trust, build the financial and functional systems needed to operating the fund, \$1 million
- 2. Deposit of an initial contribution to the fund, \$4 million

Staff is now recommending the \$4 million initial deposit be deferred until FY2011 allowing for a reduction in the FY2010 proposed budget



# 3. Federal Funding of Maintenance Expense

- Federal funds (FTA Formula Grant 5307) can be used to pay for routine operating maintenance expenses, often referred to as preventive maintenance
- A cap used to exist allowing up to 10% of total operating maintenance expenses to be paid for with federal funds, current rule is 100%
- Not to be confused...preventive maintenance funding is <u>not</u>: a maintenance program, a campaign, a capital project or capitalization of operating expense
- Preventive maintenance funding is an accounting transaction. Accounting and budget ledgers recognize FTA grant funds as a funding source to the operating budget (in additional to local subsidy)

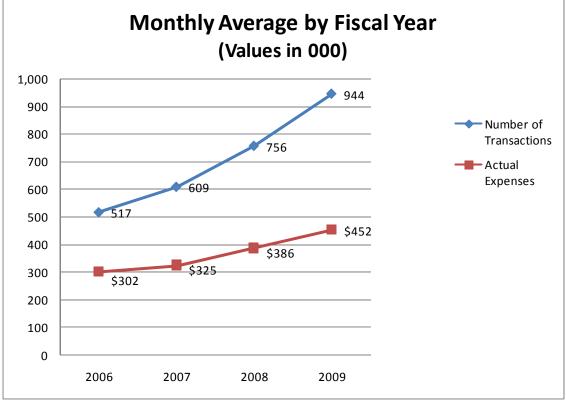


# 3. Federal Funding of Maintenance Expense

- Currently \$20.7 million of federal funds subsidize the operating budget:
  - o \$18.0 million for Metrobus
  - o \$2.7 million for Metrorail
- Federal subsidy to the operating budget can be increased if the amount of federal funding increases, as expected to occur in the stimulus bill



## 4. Review of Trends in Debit/Credit Card Expense and Volume

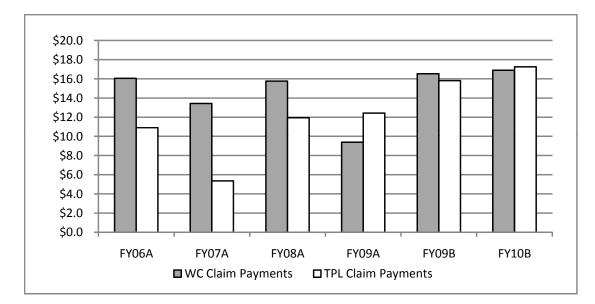


83% Increase In Monthly Average Debit and Credit Card Transactions From FY2006 to FY2009

Dollars and Transactions in Thousands



### 5. Review of Trends in Accident Claims Payments



[	FY2006	FY2007	FY2008	FY2009		FY2010
	Actual	Actual	Actual	YTD-Actual	Budget	Budget
WC Claim Payments	\$16.0	\$13.4	\$15.8	\$9.4	\$16.5	\$16.9
TPL Claim Payments	\$10.9	\$5.4	\$12.0	\$12.4	\$15.8	\$17.3
Total Claim Payments	\$26.9	\$18.8	\$27.7	\$21.8	\$32.3	\$34.1

General Ledger Expense

\$ Millions